Thanks to supporters like you, the National Forest Foundation had another year of growth that helps us work with our many partners to create more resilient ecosystems while welcoming new and more diverse audiences to the wonder and awe of the National Forest System.

This annual report is coming to you a little later than usual this year. Regardless, we hope you find the information interesting and enjoyable.

For those who can access and experience it, the outdoors continues to be a renewed or newfound haven from the continuing impact of COVID-19. As the world continues to emerge from the pandemic, the outdoors still provides an outlet to help focus on our mental and physical wellbeing while enjoying activities with our friends and families.

There is always so much that we can highlight in our annual reports, and never enough space to cover everything you help us accomplish. In this report, you will read about two of our summer jobs programs that build stewardship skills while improving National Forests and Grasslands.

Working across boundaries, the Mission Mountain Youth Crew works and learns with the Forest Service and the Confederated Salish & Kootenai Tribes in Montana. And in Colorado’s Gunnison County, the Sustainable Tourism and Outdoor Recreation (STOR) Corps learns stewardship skills that are eligible to receive undergraduate credits from Western Colorado University. We are grateful for their interest in and work to benefit the National Forest System.

You will also read about our work restoring recreational use cabins on the Tongass and Chugach National Forests in Alaska. Our campaign to plant 50 million trees on National Forests continues to progress at a good pace. We hope you enjoy reading about our work on the Hiawatha National Forest in Michigan that is helping to increase habitat for the Kirtland’s warbler, a rare North American songbird.

As our organization continues to grow, our Board and staff also took the time to complete an ambitious new strategic plan that will guide our growth and enable us to support our public lands more than ever before.

Please enjoy this annual report for our 2021 fiscal year and know that each of you played a role in our accomplishments. We are grateful to you for helping us improve America’s incredible National Forests and Grasslands.

Sincerely,

Mary Mitsos
NFF President & CEO

Rob Leary
NFF Board Chair

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Mary Mitsos
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Rob Leary
NFF Board Chair
2021 Project Spotlights

Lake Tahoe West Restoration Partnership
The NFF leads the collaborative Lake Tahoe West Restoration Partnership to protect communities and restore ecological and climate resilience at Lake Tahoe. In 2021, the NFF completed forest thinning and meadow restoration on 242 acres near communities. We provided facilitation support toward environmental analysis of additional, comprehensive restoration treatments across the 60,000-acre landscape, and we entered a Master Stewardship Agreement with the Forest Service to implement future work. We commissioned artist Todd Gilens to install an interactive artwork called Reading Forest at Taylor Creek Visitor Center, engaging the public with ideas about forest management and climate resilience.

Tree Planting on a Great Lakes National Forest
Michigan's Hiawatha National Forest straddles against three Great Lakes, creating unique habitat and weather conditions that can quickly change. In 2021, the NFF's reforestation program planted 644,900 seedlings across numerous project sites on the Hiawatha. Crews planted a mix of native conifer species to support multiple habitat and restoration objectives. The trees will help restore native habitat that was once planted to a monoculture in the early twentieth century, provide streambank stability and riparian shade, and increase habitat for one of North America's rarest songbirds, the Kirtland's warbler. In total, the project planted seedlings across nearly 2,000 acres of this Great Lakes National Forest.

Mission Mountains Youth Crew
The Mission Mountains Youth Crew, a summer job program, exposes high school-age youth living on the Flathead Reservation in Western Montana to career pathways in natural resources and helps build a bridge to college. In the 2021 pilot year, the crew worked for seven weeks, completing stewardship activities on ancestral lands of the Salish and Pend d'Oreille in the Mission Mountains, which today are managed on one side by the Flathead National Forest and on the other by the Confederated Salish & Kootenai Tribes (CSKT). Working cross boundary, crew members learned from Forest Service and CSKT specialists representing diverse disciplines, including aquatics, wildlife, heritage, and recreation.
Wood for Life Tribal Fuelwood Initiative

In Northern Arizona we continued to build the Wood for Life partnership in 2021, connecting small diameter timber from forest restoration projects with Navajo and Hopi communities who need firewood. With the closure of a coal-fired power plant and coal mine, the inexpensive heating source for many was lost. The partnership has delivered over 2,000 cords of firewood from forest restoration projects to elders and families. Together, we’re working to sustainably meet Tribal fuelwood needs and enhance our ability to conduct restoration projects across the region. In the year ahead, we are working to expand the program to New Mexico and Colorado.

Restoring Cabins in Alaska

The Tongass and Chugach National Forests in Alaska, our nation’s largest National Forests, offer amazing sights to see and explore: temperate rainforests, mountains, tidewater glaciers, bears, whales, salmon, and more. Many areas of these Forests are remote and rugged. Luckily, the Forest Service has cabins available for the public to rent allowing for safe exploration of these areas. Over the past three years, the NFF has restored 10 cabins that have fallen into disrepair. In 2021, we restored the Kanga Bay Cabin on the Tongass and built a brand new cabin at Goose Bay on the Chugach. Our work on the public cabins will ensure visitors will be able to enjoy Alaska’s wild places for years to come.

STOR Corps Supports Colorado Community

Since 2020, the Sustainable Tourism and Outdoor Recreation (STOR) Corps has positively impacted public lands in Colorado’s Gunnison Valley. In 2021, the STOR Corps maintained trails, improved wildlife habitat, planted trees, and talked with thousands of visitors about responsible recreation and a new camping management system. The 14 STOR Corps members who have finished the program earned a living wage and were eligible to receive undergraduate credits from Western Colorado University. They left the program with a hands-on natural resources management skillset. We’re excited to continue the STOR Corps in 2022 while envisioning how we can expand this next-generation model in the future.

2021 Project Spotlights

2021 Project Spotlights

2021 Project Spotlights
2021 Projects

Statement of Activities

Year Ended September 30, 2021

Support and Revenue

<table>
<thead>
<tr>
<th>Source</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Foundations</td>
<td>$2,285,375</td>
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<tr>
<td>Corporations</td>
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<tr>
<td>Individuals</td>
<td>$4,067,825</td>
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<tr>
<td>In-Kind</td>
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<tr>
<td>US Government Grants</td>
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<td>State and Local Government Grants</td>
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<td>Special Events</td>
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<tr>
<td>Contracts and Reimbursable Grants</td>
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<tr>
<td>Other Income</td>
<td>$57,734</td>
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<tr>
<td>Investment Gain (Loss)</td>
<td>$1,004,883</td>
</tr>
<tr>
<td><strong>Total Support and Revenue</strong></td>
<td><strong>$34,914,271</strong></td>
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</tbody>
</table>

Expenses

<table>
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<tr>
<th>Category</th>
<th>Amount</th>
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<tbody>
<tr>
<td>Program Services</td>
<td>$22,996,106</td>
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<tr>
<td>Marketing, Development and Communications</td>
<td>$1,544,654</td>
</tr>
<tr>
<td>General and Administrative</td>
<td>$1,237,282</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td><strong>$25,778,042</strong></td>
</tr>
</tbody>
</table>

Change in net assets: $9,136,229

Program Services 89.2% ($22,996,106)
Marketing, Development Communications 6% (1,544,654)
General Administrative 4.8% ($1,237,282)

2021 Projects

- **Umpqua National Forest, Oregon.** Working with local partners, we're developing a holistic restoration strategy for the North Umpqua watershed.
- **Sawtooth National Forest, Idaho.** We're partnering with the local community to support forest health on Bald Mountain and throughout the Sawtooth National Forest.
- **White Mountain National Forest, New Hampshire.** Throughout the Forest, we're restoring popular trails and destinations with local partners to support sustainable recreation.
- **Angeles National Forest, California.** Alongside local partners, we're working to prevent wildfires and support sustainable trails on the Forest.
- **Sawtooth National Forest, Idaho.** We're partnering with the local community to support forest health on Bald Mountain and throughout the Sawtooth National Forest.

2021 Projects Map
Collectively, the NFF issued 219 grants or contracts in FY 2021. Not including tree planting we invested $14,233,448 in federal and private funds, which were leveraged with $7,412,714 in partner-raised funds for a total conservation value of $21,646,162.

**FY2021 Conservation Results**

**$21,646,162**

Total conservation value

**2,883**

Acres of wildlife habitat restored or maintained

**3,641**

Participants in peer learning sessions

- 12 peer learning sessions
- 11 Conservation Connect Fellows

**419**

Miles of stream surveyed or restored

**9,600**

Acres of fuel reduction planned or completed

**1,983**

Acres of noxious weeds treated

**79,951**

Volunteer hours

- 5,853 volunteers
- 2,224 youth employed or engaged
<table>
<thead>
<tr>
<th>Donors</th>
<th>Corporations and Foundations</th>
</tr>
</thead>
<tbody>
<tr>
<td>$1,000,000+</td>
<td>Ford Motor Company via the Bronco Wild Fund</td>
</tr>
<tr>
<td>$500,000 - $999,999</td>
<td>Polaris Industries, Inc. The Vail Corporation</td>
</tr>
<tr>
<td>$10,000 - $49,999</td>
<td>ODI Enterprises Inc. Ferrara Candy Company's Black Forest Gummies Southern California Edison Subarum of America, Inc.</td>
</tr>
</tbody>
</table>
Donors

Individuals and Organizations

$1,000,000+
Coconino County

$500,000 - $999,999
Anonymous
Arthur A. Breitsprecher

$100,000 - $499,999
California Tahoe Conservancy
Chaffee County Board of Commissioners
City of Phoenix
Gunnison County
Mark & Susan Stutzman
Turnbull-Burnum Family Charitable Fund
Wolf Family Fund of the Oregon Community Foundation - Janet & Don Wolf

$50,000 - $99,999
Arizona Department of Environmental Quality
City of Scottsdale
Cyrus & Joanne Spurlino
Gunnison County Metropolitan Recreation District
Travel Oregon

$25,000 - $49,999
Arizona Water Protection Fund
Bob Martin
Craig R. & Barbara M. Barrett
Friends of Sabino Canyon
Paul & Sonia Jones
Pine Strawberry Fuels Reduction, Inc.
Rivers & Mountains Conservancy
Zack Mabry

$10,000 - $24,999
Bedrock Leasing
Blair Hull
Bob Wheeler
Catherine Oppenheimer
Cobblestone Homeowners Association
Colorado State Trails Program
David S. Grzedzinski
David Sturdevant
Donald Albacker
Estate of Leslie G. Fogel
Fredric & Beverly Reichel
Greg Vital
Janene Burdick
Jay Desai
Kari & Teresa Tourville
Linda & Bill Potter
Lynn H. Campion-Wadell
Mike & Margaret Henderson
Neil H. Allen
Red Feather Development Group
Sri Hari Vignesh
Steven Crowe
The Southern Arizona Hiking Club
Tourism & Prosperity Partnership
Town of Buena Vista
Tucson Electric Power
Village of Ruidoso
Wood River Bicycle Coalition

$5,000 - $9,999
Alexandra Gallicchio
Andrew Emge
Barbara & Stanley Zax
Barbara Neal
Caroline Choi
Chip Abbott
Christian Channell
David & Rebecca Weekly
Eagle County Government
Jesse Stevenson
Jo Soria
Joanne Lee
John Ryan
Julia Laulis
Justin French
Larami Mackenzie
Lee Fromson
Mary Kate Buckley
Matthew Rispoli
Maya & Ramesh Dedhia
Paul Robinson & Karin Knight
Peter Mensch
Public Lands Interpretive Association
Society for Science
Spencer Fraser
Watershed Research & Training Center

$2,500 - $4,999
Allie Kline
Brad & Nicole McCarter
Brittany Shugart Shiba & Travis Shiba
Brynn Keith
Charlotte Rohland
Christopher & Kathryn-Jenkins Forrest Cambell
Griffin P. Coulter
Harley Sefton
Hugh C. Wiley
Hugh Switzer
Hunter Broome
Jeff Paro
Jeremy Zelnsnick
Kip & Judaism Allardt
Krista Miller
Linda Homell
Maggie Kayne
Mark Adrian Garcia
Michael Vrooman
Mike & Darlinda Fleitz
Monica Callen
Nancy & Steven Weber
Nimesh Bhupendra Shah
Peter Herbert
Randolph Head
Randy James Peterson
Richard Alper & Kate Herrod
Robin Wendler
Rouse Family Foundation
Sanchia San Juan
Saree Kayne
Seema Dedhia
Susan Fraker
Thomas & Margaret Caldwell
Thomas McHenry
Timothy P. & Susan Schieffelin

$1,000 - $2,499
Abishek Chatterjee
Alexandra Wagner
Andie MacDowell
Andrew Harris
Andrew Stabell
Anthony & Carol Frank
Antico Family Pay It Forward Project
Arthur & Kathy Armstrong
Barbara J. Howell
Barr v. Simon
Bart Eberwein
Bijoy Telivala
Brady Family Charitable Fund
Brenna Sansing
Bruce R. Pfaff
Caitlin Welch
Carl & Randi Bushner
Carlos Carranza
Chad Weiss
Charity Smith
Charles & Nancy Wall
Charles Glass
Charles Rotbart
Christina Allen
Christopher Beck
Christopher Dimattia
Christopher Lynn
Claudia Cooke
Colin Elizabeth Mconnel
Daisy Yukhas
Dara Silverstein
David & Jennifer Evans
David & Phyllis Pann
David Howard
David Karl
David S. Pierson
Deidre Pontbriand
Derek Terrillion
Dexter Filkins
Don Walker
Dorothy Zablocki
Douglas Duren
Dustin Mondell
Elizabeth Gray
Emanuel Martin
Eric Carlton
Frances Brady
Gail Paulin
Gary Kelly
Georgianne & Paul Meade
Gerald Shively
Gerald Thomas
Gount Mukherjee
Hers & Betsy Coward Phillips
Ivy Stabell
J. Fulton
James Clardy
James Cox
James M. Cooper
James Peyton
James Smith
James Speck
James Vanwelzen
James W. Morris, Jr
Jan Levine
Jana Savova
Jannet Taylor
Jeffrey Amen
Jessica Forbes
John C. Coe
Jonathan Baker
Jonathan Ehrlich
John Cushman
John C. Oe
Johnathan Ehrlich
Joshua Park
Justin Haugh
Karen Rath
Karen Yang
Kathleen Cheevers
Kathleen D. Edwards
Kathryn Kowalczuk
Kavita Manhas
Kay Hokeisser
Kelly Corrigan
Kelsey Rockey
Kevin & Nancy Cooper
Kolette Brown
Lawrence DeVan
Linda Black
Lisa Colton
Lisa Gregg
Lori Meseke
Lynn Chapieski
Lynn Ryan
Marci Rohtstein
Maria Tamborski
Marissa Solini
Mark Rey
Maryann Wagner
Matt Conway
Matthew Popp
Mcvon Steiner
Merhett Yalin
Mehmet Yalin
Melissa Howard
Mehmet Yalin
Menachem Grossman
Michael Barkin
Michelle Storer
Michael Zimmerman
Mimi Sellig
Molly Otvoka
Mona Bushnell
Narendra & Harsha Patel
Nellie Graham
Nicolai Kubicki
Nikunj Bhatt
Noah & Heather Price
Norma Green
Oldman Starkweather Charitable Fund
Pamela Hough
Patricia Hayling Price
Patricia Tabbert & Jo Ann Bistodeau
Paul Watkins
Peter Adey
Phi Theta Kappa at Western Nebraska Community College
Rachel Skaala
Ranik Bahl
Ray & Diana Foote
Richard Ahearn
Richard Rentschler
Robert Gootoo
Robert Grobman
Rosalia Di Benedetto
Sally Myall
Sara Vahr
Sawtooth Society
Shifra Bronnick
Sophia Lima
SPIRET Foundation
Stallion Athletic Boosters
Stephen Latham
Steve & Gina Harris
Steven & Rebecca Fretty
Steven Meyer
Substance Skatetpark
Susan Hairson
Susan Hasti & Michael Friedeman
Teresa Fraser
Theresa Mary Gallant
Thomas Dennis
Tilman Achberger
Timothy Hudson
Timothy Shanahan
Todd Somodevilla
Todd Torczon & Maureen Johnson
Tyler Mascia
Tzongyang Higgins-Chen
W. Grant & Karen Gregory
W. Grant Jr & Kim Gregory
William Groth

National Forest Foundation
nationalforests.org

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