

Public Disclosure Copy

This public disclosure copy is being provided to the organization pursuant to Section 6104(e).

Tax-exempt organizations are required to make a copy of the annual information return, e.g., Forms 990, 990-EZ, 990-PF, as well as Forms 990-T and 4720, if applicable, available for public inspection and to provide copies of such forms to individuals or organizations that request copies. The public inspection requirement applies to all required schedules and attachments of the annual information return. Most commonly, the public inspection copy redacts contributor information such as name and address from public record. The public inspection rules apply to annual information returns filed for the last three years. Failure to comply with disclosure requirements can result in an enforcement action by the IRS.

Where Must Information Be Provided?

Generally, an organization must make its documents available for public inspection at any location where it has three or more employees. If the only services provided at the site are in furtherance of exempt purposes and the site does not serve as an office for management staff, the documents are not required to be made available there. As an alternative to providing copies, an organization may provide access to these forms through the organization's website. The website must provide instructions for downloading the document(s). The information on the website must be in such a format that it may be accessed, downloaded, viewed, or printed in the same format as the actual documents. An organization would need to make the web address available to the general public.

How Quickly Must Organizations Reply?

Requests for copies can be made in person or in writing. When requests are made in person, the copies must generally be provided on the same business day. There are provisions for delays due to unusual circumstances. However, in no event may the period of delay exceed five business days. Unusual circumstances include times when those staff that are capable of fulfilling a request are absent. Requested copies generally must be mailed within 30 days from the date of the receipt of the written request. However, if the organization requires advance payment of a reasonable fee for copying and postage, it may provide the copies within 30 days from the date it receives payment rather than the date of the original request.

For more information about the IRS' public disclosure requirements, please visit:

<https://www.irs.gov/charities-non-profits/exempt-organization-public-disclosure-and-availability-requirements>

Please contact your Forvis Mazars advisor if you have questions about these rules.

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2024**Open to Public Inspection**

A For the 2024 calendar year, or tax year beginning 10/01 , 20 24 , and ending 09/30 , 20 25	
B Check if applicable: ☐ Address change ☐ Name change ☐ Initial return ☐ Final return/terminated ☐ Amended return ☐ Application pending	C Name of organization NATIONAL FOREST FOUNDATION Doing business as Number and street (or P.O. box if mail is not delivered to street address) Room/suite 27 FORT MISSOULA RD STE 3 City or town, state or province, country, and ZIP or foreign postal code MISSOULA, MT 59804 F Name and address of principal officer: DIETER FENKART-FROESCHL 27 FORT MISSOULA RD STE 3, MISSOULA, MT 59804 H(a) Is this a group return for subordinates? ☐ Yes ☒ No H(b) Are all subordinates included? ☐ Yes ☐ No If "No," attach a list. See instructions. H(c) Group exemption number
I Tax-exempt status: ☒ 501(c)(3) ☐ 501(c) () (insert no.) ☐ 4947(a)(1) or ☐ 527	D Employer identification number 52-1786332 E Telephone number (406) 542-2805 G Gross receipts \$ 147,071,269
J Website: WWW.NATIONALFORESTS.ORG	
K Form of organization: ☒ Corporation ☐ Trust ☐ Association ☐ Other	L Year of formation: 1993 M State of legal domicile:

Part I Summary

Activities & Governance	1	Briefly describe the organization's mission or most significant activities: <u>(SEE ON SCHEDULE O)</u>		
	2	Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets.		
	3	Number of voting members of the governing body (Part VI, line 1a)	3	22
	4	Number of independent voting members of the governing body (Part VI, line 1b)	4	22
	5	Total number of individuals employed in calendar year 2024 (Part V, line 2a)	5	230
	6	Total number of volunteers (estimate if necessary)	6	10,225
		7a	Total unrelated business revenue from Part VIII, column (C), line 12	7a
b		Net unrelated business taxable income from Form 990-T, Part I, line 11	7b	0
Revenue	8	Contributions and grants (Part VIII, line 1h)	Prior Year 21,691,118	Current Year 27,571,041
	9	Program service revenue (Part VIII, line 2g)	54,145,966	102,980,625
	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	2,069,897	1,645,122
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	(44,514)	(50,139)
	12	Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	77,862,467	132,146,649
Expenses	13	Grants and similar amounts paid (Part IX, column (A), lines 1–3)	13,283,295	18,264,980
	14	Benefits paid to or for members (Part IX, column (A), line 4)		
	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	13,207,913	16,416,746
	16a	Professional fundraising fees (Part IX, column (A), line 11e)	0	0
	b	Total fundraising expenses (Part IX, column (D), line 25)	3,958,986	
	17	Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)	55,566,796	88,916,605
	18	Total expenses. Add lines 13–17 (must equal Part IX, column (A), line 25)	82,058,004	123,598,331
Net Assets or Fund Balances	19	Revenue less expenses. Subtract line 18 from line 12	(4,195,537)	8,548,318
	20	Total assets (Part X, line 16)	Beginning of Current Year 93,453,618	End of Year 96,219,129
	21	Total liabilities (Part X, line 26)	44,729,475	37,656,718
	22	Net assets or fund balances. Subtract line 21 from line 20	48,724,143	58,562,411

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	Signature of officer DIETER FENKART-FROESCHL, PRESIDENT & CEO		Date	
	Type or print name and title			
Paid Preparer Use Only	Print/Type preparer's name LAUREN DENTON	Preparer's signature LAUREN DENTON	Date 07/10/2026	Check ☐ if self-employed PTIN P01571860
	Firm's name FORVIS MAZARS, LLP	Firm's EIN 44-0160260		
	Firm's address 111 E. WAYNE STREET SUITE 600, FORT WAYNE, IN 46802	Phone no. (260) 460-4000		

May the IRS discuss this return with the preparer shown above? See instructions ☒ Yes ☐ No

For Paperwork Reduction Act Notice, see the separate instructions.

Cat. No. 11282Y

Form **990** (2024)

Part III Statement of Program Service AccomplishmentsCheck if Schedule O contains a response or note to any line in this Part III ☐**1** Briefly describe the organization's mission:

THE NATIONAL FOREST FOUNDATION (NFF), CHARTERED BY CONGRESS, TURNS AMERICA'S LOVE OF NATURE INTO MEANINGFUL ACTION FOR 193-MILLION ACRE NATIONAL FOREST SYSTEM THROUGH ON THE GROUND PROGRAM WORK AND GRANT MAKING ACTIVITIES, AND ACCEPTS AND ADMINISTERS PRIVATE GIFTS OF FUNDS AND LAND FOR THE BENEFIT OF THE NATIONAL FORESTS.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.**4a** (Code:) (Expenses \$ 107,173,112 including grants of \$ 15,412,920) (Revenue \$ 102,982,164)

THE NATIONAL FOREST FOUNDATION'S (NFF) CONSERVATION WORK IS FOCUSED ON THREE ENDURING PRIORITIES. BUILDING WILDFIRE RESILIENCE, NFF WORKS WITH LOCAL COMMUNITIES AND PARTNERS TO STRENGTHEN FOREST HEALTH, SAFEGUARD NEARBY HOMES, AND PROTECT WILDLIFE HABITAT. RESTORING LANDS AND WATERSHEDS, NFF REVIVES NATIVE ECOSYSTEMS, REPAIRS STREAMS, AND PLANTS MILLIONS OF TREES TO RENEW AND PRESERVE THESE ESSENTIAL RESOURCES. ENHANCING RECREATION OPPORTUNITIES, NFF HELPS BUILD AND RESTORE TRAILS, CAMPGROUNDS, AND INFRASTRUCTURE SO THEY REMAIN SAFE, WELCOMING, AND ACCESSIBLE TO THE MORE THAN 170 MILLION PEOPLE WHO VISIT NATIONAL FORESTS EACH YEAR.

4b (Code:) (Expenses \$ 7,811,578 including grants of \$ 2,852,060) (Revenue \$)

THE NATIONAL FOREST FOUNDATION'S TWO MAJOR GRANT PROGRAMS-THE MATCHING AWARDS PROGRAM (MAP) AND COLLABORATIVE CAPACITY PROGRAM (CCP)-SUPPORT MEANINGFUL STEWARDSHIP AND COMMUNITY IMPACT ON NATIONAL FOREST LANDS. MAP, NFF'S FLAGSHIP COMPETITIVE GRANT PROGRAM, FOSTERS COMMUNITY ENGAGEMENT AND HELPS COMPLETE PROJECTS THAT CREATE LASTING BENEFITS FOR ALL COMMUNITIES. CCP FINANCIAL AWARDS SUPPORT COLLABORATIVE EFFORTS THAT ADVANCE WILDFIRE RESILIENCE, RECREATION OPPORTUNITIES, LAND AND WATERSHED RESTORATION, AND RURAL ECONOMIES, WITH A PARTICULAR EMPHASIS ON SHARED DECISION-MAKING, A BROAD RANGE OF PERSPECTIVES, AND STRENGTHENING TRIBAL CO-STEWARDSHIP OF NATIONAL FORESTS AND GRASSLANDS.

4c (Code:) (Expenses \$ including grants of \$) (Revenue \$)**4d** Other program services (Describe on Schedule O.)

(Expenses \$ including grants of \$) (Revenue \$)

4e Total program service expenses 114,984,690

Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1 ✓	
2 Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2 ✓	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3	✓
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4 ✓	
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5	✓
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6	✓
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7	✓
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8	✓
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9	✓
10 Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi-endowments? If "Yes," complete Schedule D, Part V	10 ✓	
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a ✓	
b Did the organization report an amount for investments—other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	✓
c Did the organization report an amount for investments—program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c	✓
d Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	✓
e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	✓
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f ✓	
12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a ✓	
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	✓
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	✓
14a Did the organization maintain an office, employees, or agents outside of the United States?	14a	✓
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	✓
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	✓
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	✓
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17	✓
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18 ✓	
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19	✓
20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	✓
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21 ✓	

Part IV Checklist of Required Schedules (continued)

	Yes	No
22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>	22	✓
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	✓
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i>	24a	✓
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b	
c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c	
d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d	
25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>	25a	✓
b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>	25b	✓
26 Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i>	26	✓
27 Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27	✓
28 Was the organization a party to a business transaction with one of the following parties? (See the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions).		
a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If "Yes," complete Schedule L, Part IV</i>	28a	✓
b A family member of any individual described in line 28a? <i>If "Yes," complete Schedule L, Part IV</i>	28b	✓
c A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? <i>If "Yes," complete Schedule L, Part IV</i>	28c	✓
29 Did the organization receive more than \$25,000 in noncash contributions? <i>If "Yes," complete Schedule M</i>	29	✓
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30	✓
31 Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>	31	✓
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32	✓
33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33	✓
34 Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i>	34	✓
35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	✓
b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>	35b	
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36	✓
37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37	✓
38 Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O	38	✓

Part V Statements Regarding Other IRS Filings and Tax ComplianceCheck if Schedule O contains a response or note to any line in this Part V ☐

	Yes	No
1a Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable	1a	164
b Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable	1b	0
c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	✓

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)		Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	2a	230
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	✓
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	✓
b	If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation on Schedule O	3b	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	✓
b	If "Yes," enter the name of the foreign country See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a	✓
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b	✓
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c	
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a	✓
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b	
7	Organizations that may receive deductible contributions under section 170(c).		
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	✓
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	✓
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c	✓
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d	
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e	✓
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f	✓
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g	
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h	
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8	
9	Sponsoring organizations maintaining donor advised funds.		
a	Did the sponsoring organization make any taxable distributions under section 4966?	9a	
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b	
10	Section 501(c)(7) organizations. Enter:		
a	Initiation fees and capital contributions included on Part VIII, line 12	10a	
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b	
11	Section 501(c)(12) organizations. Enter:		
a	Gross income from members or shareholders	11a	
b	Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)	11b	
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a	
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b	
13	Section 501(c)(29) qualified nonprofit health insurance issuers.		
a	Is the organization licensed to issue qualified health plans in more than one state? Note: See the instructions for additional information the organization must report on Schedule O.	13a	
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b	
c	Enter the amount of reserves on hand	13c	
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a	✓
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b	
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? If "Yes," see the instructions and file Form 4720, Schedule N.	15	✓
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.	16	✓
17	Section 501(c)(21) organizations. Did the trust, or any disqualified or other person, engage in any activities that would result in the imposition of an excise tax under section 4951, 4952, or 4953? If "Yes," complete Form 6069.	17	

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI ☒

Section A. Governing Body and Management

	Yes	No
1a Enter the number of voting members of the governing body at the end of the tax year		
If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.		
1b Enter the number of voting members included on line 1a, above, who are independent		
2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?		☒
3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?		☒
4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	☒	
5 Did the organization become aware during the year of a significant diversion of the organization's assets?		☒
6 Did the organization have members or stockholders?		☒
7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?		☒
7b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?		☒
8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		
a The governing body?	☒	
b Each committee with authority to act on behalf of the governing body?	☒	
9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O		☒

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

	Yes	No
10a Did the organization have local chapters, branches, or affiliates?		☒
b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?		
11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	☒	
b Describe on Schedule O the process, if any, used by the organization to review this Form 990.		
12a Did the organization have a written conflict of interest policy? If "No," go to line 13	☒	
b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	☒	
c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe on Schedule O how this was done	☒	
13 Did the organization have a written whistleblower policy?	☒	
14 Did the organization have a written document retention and destruction policy?	☒	
15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
a The organization's CEO, Executive Director, or top management official	☒	
b Other officers or key employees of the organization		☒
If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.		
16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?		☒
b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?		

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed AK, AL, AR, CA, (CONTINUED ON SCHEDULE O)

18 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
☒ Own website ☐ Another's website ☒ Upon request ☐ Other (explain on Schedule O)

19 Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records.
DIETER FENKART-FROESCHL, 27 FORT MISSOULA RD STE 3, MISSOULA, MT 59804, (406) 542-2805

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent ContractorsCheck if Schedule O contains a response or note to any line in this Part VII ☒**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees****1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

- List all of the organization's **current** key employees, if any. See the instructions for definition of "key employee."

- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/ 1099-MISC/ 1099-NEC)	(E) Reportable compensation from related organizations (W-2/ 1099-MISC/ 1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) DIETER FENKART FROESCHL PRESIDENT & CEO	40.0 0.0			✓				56,318	0	109
(2) MARY MITSOS FORMER PRESIDENT & CEO	40.0 0.0			✓				477,788	0	30,204
(3) MARCUS SELIG CHIEF CONSERVATION OFFICER	40.0 0.0					✓		220,597	0	34,088
(4) COREY WHITELEY CFO	40.0 0.0			✓				207,463	0	31,363
(5) MELISSA RICHARDS CHIEF PEOPLE OFFICER	40.0 0.0					✓		201,523	0	29,638
(6) JEFF ZANELLI CHIEF MARKETING OFFICER	40.0 0.0					✓		193,249	0	36,813
(7) BOB WHEELER VICE CHAIR	1.0 0.0	✓		✓				0	0	0
(8) JAMES O'DONNELL TREASURER	1.0 0.0	✓		✓				0	0	0
(9) JANICE INNIS-THOMPSON SECRETARY	1.0 0.0	✓		✓				0	0	0
(10) ROB LEARY CHAIR	1.0 0.0	✓		✓				0	0	0
(11) AIMEE CHRISTENSEN DIRECTOR	1.0 0.0	✓						0	0	0
(12) ALLIE KLINE DIRECTOR	1.0 0.0	✓						0	0	0
(13) ANNIE KAO DIRECTOR	1.0 0.0	✓						0	0	0
(14) BRIAN JACOBS DIRECTOR	1.0 0.0	✓						0	0	0

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Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(15) CHIEF TOM SCHULTZ EX OFFICIO	1.0 0.0	☐ ☒	☐	☐	☐	☐	☐	0	0	0
(16) JEFF NUSS DIRECTOR	1.0 0.0	☐ ☒	☐	☐	☐	☐	☐	0	0	0
(17) JOSE MINAYA DIRECTOR	1.0 0.0	☐ ☒	☐	☐	☐	☐	☐	0	0	0
(18) KENNY THOMPSON DIRECTOR	1.0 0.0	☐ ☒	☐	☐	☐	☐	☐	0	0	0
(19) KEVIN MURPHY DIRECTOR	1.0 0.0	☐ ☒	☐	☐	☐	☐	☐	0	0	0
(20) LOGAN MARSHALL DIRECTOR	1.0 0.0	☐ ☒	☐	☐	☐	☐	☐	0	0	0
(21) LOREN ANGELO DIRECTOR	1.0 0.0	☐ ☒	☐	☐	☐	☐	☐	0	0	0
(22) MARY KATE BUCKLEY DIRECTOR	1.0 0.0	☐ ☒	☐	☐	☐	☐	☐	0	0	0
(23) MATT BOSS DIRECTOR	1.0 0.0	☐ ☒	☐	☐	☐	☐	☐	0	0	0
(24) PAUL HOGAN DIRECTOR	1.0 0.0	☐ ☒	☐	☐	☐	☐	☐	0	0	0
(25) (SEE PART VII CONTINUATION SHEET)										
1b Subtotal								1,356,938	0	162,215
c Total from continuation sheets to Part VII, Section A								0	0	0
d Total (add lines 1b and 1c)								1,356,938	0	162,215

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **5**

	Yes	No
3 Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	☐	☒
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	☒	☐
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>	☐	☒

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
BAMFORD-ROBINSON JV LLC, 2015 CHALLENGER AVE, SUITE E, OROVILLE, CA 95965	FORESTRY SERVICES	3,890,411
ROBINSON ENTERPRISES INC, 293 LOWER GRASS VALLEY ROAD, NEVADA CITY, CA 95959	FORESTRY SERVICES	2,917,390
USDA FOREST SERVICE, C/O CITIBANK, LOS ANGELES, CA 90030-1550	TREE PLANTING/CONSERVATION	2,845,058
VIBRANT PLANET INC, PO BOX 1118, LOS ALTOS, CA 94023	FORESTRY SERVICES	2,723,963
GE FORESTRY, INC, 5315 MCLOUGHLIN DR, CENTRAL POINT, OR 97502	FORESTRY SERVICES	2,655,877

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization **97**

Part VIII Statement of RevenueCheck if Schedule O contains a response or note to any line in this Part VIII ☐

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Contributions, Gifts, Grants, and Other Similar Amounts	1a	Federated campaigns	1a				
	b	Membership dues	1b				
	c	Fundraising events	1c	468,171			
	d	Related organizations	1d				
	e	Government grants (contributions)	1e	9,124,793			
	f	All other contributions, gifts, grants, and similar amounts not included above	1f	17,978,077			
	g	Noncash contributions included in lines 1a-1f	1g	\$ 66,011			
	h	Total. Add lines 1a-1f		27,571,041			
	Program Service Revenue			Business Code			
2a	CONTRACT REVENUE	900099	95,937,223	95,937,223			
b	NATURAL RESOURCES	900099	7,043,402	7,043,402			
c							
d							
e							
f	All other program service revenue . .		0	0	0	0	
g	Total. Add lines 2a-2f		102,980,625				
Other Revenue	3	Investment income (including dividends, interest, and other similar amounts)		1,644,929			1,644,929
	4	Income from investment of tax-exempt bond proceeds					
	5	Royalties		500			500
	6a	Gross rents	(i) Real				
	b	Less: rental expenses	(ii) Personal				
	c	Rental income or (loss)		0	0		
	d	Net rental income or (loss)					
	7a	Gross amount from sales of assets other than inventory	(i) Securities	14,756,258			
	b	Less: cost or other basis and sales expenses . .	(ii) Other	14,756,065			
	c	Gain or (loss)		193	0		
	d	Net gain or (loss)		193			193
	8a	Gross income from fundraising events (not including \$ 468,171 of contributions reported on line 1c). See Part IV, line 18		116,377			
	b	Less: direct expenses		168,555			
	c	Net income or (loss) from fundraising events		(52,178)			(52,178)
	9a	Gross income from gaming activities. See Part IV, line 19					
	b	Less: direct expenses					
	c	Net income or (loss) from gaming activities					
	10a	Gross sales of inventory, less returns and allowances					
	b	Less: cost of goods sold					
c	Net income or (loss) from sales of inventory						
Miscellaneous Revenue			Business Code				
	11a	OTHER REVENUE	900099	1,539	1,539		
	b						
	c						
	d	All other revenue		0	0	0	0
	e	Total. Add lines 11a-11d		1,539			
12	Total revenue. See instructions		132,146,649	102,982,164	0	1,593,444	

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX ☒**Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.**

	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	18,264,980	18,264,980		
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	878,426	626,951	143,004	108,471
6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	12,739,655	9,087,569	2,079,877	1,572,209
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	424,608	305,220	66,347	53,041
9 Other employee benefits	1,354,920	980,571	205,095	169,254
10 Payroll taxes	1,019,137	736,215	156,130	126,792
11 Fees for services (nonemployees):				
a Management				
b Legal	120,306		120,306	
c Accounting	77,472		77,472	
d Lobbying	97,000		97,000	
e Professional fundraising services. See Part IV, line 17				
f Investment management fees	32,444		32,444	
g Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Schedule O.)	83,449,296	82,334,678	569,288	545,330
12 Advertising and promotion	488,555	79,401	6,838	402,316
13 Office expenses	446,127	128,616	103,766	213,745
14 Information technology	675,506	455,341	94,367	125,798
15 Royalties				
16 Occupancy	60,782	46,159	7,750	6,873
17 Travel	862,825	660,837	116,831	85,157
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	958,481	137,206	324,414	496,861
20 Interest	326,910		326,910	
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	83,095	63,003	10,652	9,440
23 Insurance	69,402		69,402	
24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.)				
a PROJECT SUPPLIES	918,902	908,672	7,490	2,740
b DUES & SUBSCRIPTIONS	90,305	54,437	13,182	22,686
c BUSINESS & CHARITABLE	92,815	76,077	16,732	6
d EQUIPMENT MAINTENANCE	8,027	2,919	4,554	554
e All other expenses	58,355	35,838	4,804	17,713
25 Total functional expenses. Add lines 1 through 24e	123,598,331	114,984,690	4,654,655	3,958,986
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ☐ if following SOP 98-2 (ASC 958-720)				

Part X Balance SheetCheck if Schedule O contains a response or note to any line in this Part X ☐

		(A) Beginning of year		(B) End of year
Assets	1 Cash—non-interest-bearing	0	1	0
	2 Savings and temporary cash investments	37,164,356	2	21,228,668
	3 Pledges and grants receivable, net	27,046,716	3	41,975,159
	4 Accounts receivable, net	0	4	0
	5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons	0	5	0
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)	0	6	0
	7 Notes and loans receivable, net	0	7	0
	8 Inventories for sale or use	63,994	8	75,887
	9 Prepaid expenses and deferred charges	238,266	9	317,676
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 1,809,269		
	b Less: accumulated depreciation	10b 681,437		
	11 Investments—publicly traded securities	826,314	10c	1,127,832
	12 Investments—other securities. See Part IV, line 11	26,602,781	11	29,535,552
	13 Investments—program-related. See Part IV, line 11	1,511,191	12	1,853,327
	14 Intangible assets	0	13	0
	15 Other assets. See Part IV, line 11	0	14	0
16 Total assets. Add lines 1 through 15 (must equal line 33)	0	15	105,028	
	93,453,618	16	96,219,129	
Liabilities	17 Accounts payable and accrued expenses	24,010,233	17	23,556,890
	18 Grants payable	0	18	0
	19 Deferred revenue	10,761,055	19	6,045,921
	20 Tax-exempt bond liabilities	0	20	0
	21 Escrow or custodial account liability. Complete Part IV of Schedule D	0	21	0
	22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons	0	22	0
	23 Secured mortgages and notes payable to unrelated third parties	0	23	0
	24 Unsecured notes and loans payable to unrelated third parties	9,958,187	24	8,053,907
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17–24). Complete Part X of Schedule D	0	25	0
	26 Total liabilities. Add lines 17 through 25	44,729,475	26	37,656,718
Net Assets or Fund Balances	Organizations that follow FASB ASC 958, check here ☒ and complete lines 27, 28, 32, and 33.			
	27 Net assets without donor restrictions	3,956,255	27	13,118,154
	28 Net assets with donor restrictions	44,767,888	28	45,444,257
	Organizations that do not follow FASB ASC 958, check here ☐ and complete lines 29 through 33.			
	29 Capital stock or trust principal, or current funds		29	
	30 Paid-in or capital surplus, or land, building, or equipment fund		30	
	31 Retained earnings, endowment, accumulated income, or other funds		31	
	32 Total net assets or fund balances	48,724,143	32	58,562,411
33 Total liabilities and net assets/fund balances	93,453,618	33	96,219,129	

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Part XI Reconciliation of Net AssetsCheck if Schedule O contains a response or note to any line in this Part XI ☐

1	Total revenue (must equal Part VIII, column (A), line 12)	1	132,146,649
2	Total expenses (must equal Part IX, column (A), line 25)	2	123,598,331
3	Revenue less expenses. Subtract line 2 from line 1	3	8,548,318
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	48,724,143
5	Net unrealized gains (losses) on investments	5	1,289,950
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain on Schedule O)	9	0
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	58,562,411

Part XII Financial Statements and ReportingCheck if Schedule O contains a response or note to any line in this Part XII ☐

	Yes	No
1 Accounting method used to prepare the Form 990: ☐ Cash ☒ Accrual ☐ Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.		
2a Were the organization's financial statements compiled or reviewed by an independent accountant? . . . If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both. ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis		✓
b Were the organization's financial statements audited by an independent accountant? . . . If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both. ☒ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis	✓	
c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? . . . If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.	✓	
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Uniform Guidance, 2 C.F.R. Part 200, Subpart F? . . .	✓	
b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits .	✓	

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(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (Check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(25) RICK WADE ----- DIRECTOR	1.0 ----- 0.0	✓						0	0	0
(26) SUSAN BELL ----- DIRECTOR	1.0 ----- 0.0	✓						0	0	0
(27) TOM MCHENRY ----- DIRECTOR	1.0 ----- 0.0	✓						0	0	0
(28) TOREN KUTNICK ----- DIRECTOR	1.0 ----- 0.0	✓						0	0	0
(29) YVONNE MCINTYRE ----- DIRECTOR	1.0 ----- 0.0	✓						0	0	0

SCHEDULE A
(Form 990)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2024

Open to Public
Inspection

Name of the organization

NATIONAL FOREST FOUNDATION

Employer identification number

52-1786332

Part I Reason for Public Charity Status. (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i)**.
- 2 ☐ A school described in **section 170(b)(1)(A)(ii)**. (Attach Schedule E (Form 990).)
- 3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii)**.
- 4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii)**. Enter the hospital's name, city, and state: _____
- 5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv)**. (Complete Part II.)
- 6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v)**.
- 7 ☒ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 8 ☐ A community trust described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 9 ☐ An agricultural research organization described in **section 170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: _____
- 10 ☐ An organization that normally receives (1) more than 33¹/₃% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33¹/₃% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2)**. (Complete Part III.)
- 11 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4)**.
- 12 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2)**. See **section 509(a)(3)**. Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
- a ☐ **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
- b ☐ **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
- c ☐ **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
- d ☐ **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
- e ☐ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
- f Enter the number of supported organizations
- g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1–10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
(A)						
(B)						
(C)						
(D)						
(E)						
Total						

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Cat. No. 11285F

Schedule A (Form 990) 2024

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in)	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) 2024	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	22,966,276	32,004,378	28,399,937	21,691,118	27,571,041	132,632,750
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf	0	0	0	0	0	0
3 The value of services or facilities furnished by a governmental unit to the organization without charge	0	0	0	0	0	0
4 Total. Add lines 1 through 3	22,966,276	32,004,378	28,399,937	21,691,118	27,571,041	132,632,750
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						8,210,185
6 Public support. Subtract line 5 from line 4						124,422,565

Section B. Total Support

Calendar year (or fiscal year beginning in)	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) 2024	(f) Total
7 Amounts from line 4	22,966,276	32,004,378	28,399,937	21,691,118	27,571,041	132,632,750
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	45,755	177,460	1,311,554	2,070,897	1,645,429	5,251,095
9 Net income from unrelated business activities, whether or not the business is regularly carried on	16,780	92,112	0	0	0	108,892
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)	0	0	0	0	1,539	1,539
11 Total support. Add lines 7 through 10						137,994,276
12 Gross receipts from related activities, etc. (see instructions)					12	206,974,955
13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here						☐

Section C. Computation of Public Support Percentage

14 Public support percentage for 2024 (line 6, column (f), divided by line 11, column (f))	14	90.17 %
15 Public support percentage from 2023 Schedule A, Part II, line 14	15	90.35 %
16a 33¹/₃% support test—2024. If the organization did not check the box on line 13, and line 14 is 33 ¹ / ₃ % or more, check this box and stop here . The organization qualifies as a publicly supported organization	☒	
b 33¹/₃% support test—2023. If the organization did not check a box on line 13 or 16a, and line 15 is 33 ¹ / ₃ % or more, check this box and stop here . The organization qualifies as a publicly supported organization	☐	
17a 10%-facts-and-circumstances test—2024. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here . Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization	☐	
b 10%-facts-and-circumstances test—2023. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here . Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization	☐	
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions	☐	

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II.
If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in)	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) 2024	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in)	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) 2024	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						
14 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here ☐						

Section C. Computation of Public Support Percentage

15 Public support percentage for 2024 (line 8, column (f), divided by line 13, column (f))	15	%
16 Public support percentage from 2023 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2024 (line 10c, column (f), divided by line 13, column (f))	17	%
18 Investment income percentage from 2023 Schedule A, Part III, line 17	18	%
19a 33¹/₃% support tests—2024. If the organization did not check the box on line 14, and line 15 is more than 33 ¹ / ₃ %, and line 17 is not more than 33 ¹ / ₃ %, check this box and stop here . The organization qualifies as a publicly supported organization ☐		
b 33¹/₃% support tests—2023. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 ¹ / ₃ %, and line 18 is not more than 33 ¹ / ₃ %, check this box and stop here . The organization qualifies as a publicly supported organization ☐		
20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ☐		

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>		
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>		
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer lines 3b and 3c below.</i>		
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>		
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>		
4a Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.</i>		
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>		
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>		
5a Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>		
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
c Substitutions only. Was the substitution the result of an event beyond the organization's control?		
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>		
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990).</i>		
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? <i>If "Yes," complete Part I of Schedule L (Form 990).</i>		
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>		
b Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>		
c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>		
10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer line 10b below.</i>		
b Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>		

Part IV Supporting Organizations (continued)

	Yes	No
11 Has the organization accepted a gift or contribution from any of the following persons?		
a A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization?		
11a		
b A family member of a person described on line 11a above?		
11b		
c A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI .		
11c		

Section B. Type I Supporting Organizations

	Yes	No
1 Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.		
1		
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.		
2		

Section C. Type II Supporting Organizations

	Yes	No
1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).		
1		

Section D. All Type III Supporting Organizations

	Yes	No
1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
1		
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s), or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).		
2		
3 By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.		
3		

Section E. Type III Functionally Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
a ☐ The organization satisfied the Activities Test. Complete line 2 below.			
b ☐ The organization is the parent of each of its supported organizations. Complete line 3 below.			
c ☐ The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instructions).			
2 Activities Test. Answer lines 2a and 2b below.			
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.			
2a			
b Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.			
2b			
3 Parent of Supported Organizations. Answer lines 3a and 3b below.			
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No," provide details in Part VI .			
3a			
b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.			
3b			

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

- 1** ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (*explain in Part VI*). **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A—Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3.	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8	
Section B—Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):		
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
e	Discount claimed for blockage or other factors (<i>explain in detail in Part VI</i>):		
2	Acquisition indebtedness applicable to non-exempt-use assets	2	
3	Subtract line 2 from line 1d.	3	
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by 0.035.	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	
Section C—Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1	
2	Enter 0.85 of line 1.	2	
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3	
4	Enter greater of line 2 or line 3.	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6	
7	☐ Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).		

Schedule A (Form 990) 2024

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D—Distributions		Current Year	
1	Amounts paid to supported organizations to accomplish exempt purposes	1	
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2	
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	3	
4	Amounts paid to acquire exempt-use assets	4	
5	Qualified set-aside amounts (prior IRS approval required—provide details in Part VI)	5	
6	Other distributions (describe in Part VI). See instructions.	6	
7	Total annual distributions. Add lines 1 through 6.	7	
8	Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions.	8	
9	Distributable amount for 2024 from Section C, line 6	9	
10	Line 8 amount divided by line 9 amount	10	

Section E—Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2024	(iii) Distributable Amount for 2024
1 Distributable amount for 2024 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2024 (reasonable cause required—explain in Part VI). See instructions.			
3 Excess distributions carryover, if any, to 2024			
a From 2019			
b From 2020			
c From 2021			
d From 2022			
e From 2023			
f Total of lines 3a through 3e			
g Applied to underdistributions of prior years			
h Applied to 2024 distributable amount			
i Carryover from 2019 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4 Distributions for 2024 from Section D, line 7: \$			
a Applied to underdistributions of prior years			
b Applied to 2024 distributable amount			
c Remainder. Subtract lines 4a and 4b from line 4.			
5 Remaining underdistributions for years prior to 2024, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI . See instructions.			
6 Remaining underdistributions for 2024. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI . See instructions.			
7 Excess distributions carryover to 2025. Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2020 . . .			
b Excess from 2021 . . .			
c Excess from 2022 . . .			
d Excess from 2023 . . .			
e Excess from 2024 . . .			

Schedule A (Form 990) 2024

Part VI

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

Part VI

Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

Return Reference - Identifier	Explanation						
SCHEDULE A, PART II, LINE 10 - OTHER INCOME	Description	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) 2024	(f) Total
	(1) OTHER REVENUE	0	0	0	0	1,539	1,539
	Total	0	0	0	0	1,539	1,539

Schedule B
(Form 990)

(Rev. January 2025)
Department of the Treasury
Internal Revenue Service

Schedule of Contributors

Attach to Form 990, 990-EZ, or 990-PF.
Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Name of the organization

NATIONAL FOREST FOUNDATION

Employer identification number

52-1786332

Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ

☒ 501(c)(3) (enter number) organization

☐ 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation

☐ 527 political organization

Form 990-PF

☐ 501(c)(3) exempt private foundation

☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation

☐ 501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

- ☐ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

- ☒ For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 $\frac{1}{3}$ % support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.
- ☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.
- ☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year \$ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

Name of organization

NATIONAL FOREST FOUNDATION

Employer identification number

52-1786332**Part I** **Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>1</u>		\$ <u>1,260,000</u>	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
<u>2</u>		\$ <u>1,250,000</u>	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
<u>3</u>		\$ <u>1,003,750</u>	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
<u>4</u>		\$ <u>1,000,000</u>	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
<u>5</u>		\$ <u>900,000</u>	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
<u>6</u>		\$ <u>686,394</u>	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)

Name of organization

NATIONAL FOREST FOUNDATION

Employer identification number

52-1786332**Part I** **Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7		\$ 589,614	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
		\$	Person ☐ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
		\$	Person ☐ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
		\$	Person ☐ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
		\$	Person ☐ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
		\$	Person ☐ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
		\$	Person ☐ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)

Name of organization NATIONAL FOREST FOUNDATION	Employer identification number 52-1786332
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Part II

Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
-----	----- ----- ----- -----	\$ -----	-----
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
-----	----- ----- ----- -----	\$ -----	-----
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
-----	----- ----- ----- -----	\$ -----	-----
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
-----	----- ----- ----- -----	\$ -----	-----
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
-----	----- ----- ----- -----	\$ -----	-----
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
-----	----- ----- ----- -----	\$ -----	-----

Name of organization

NATIONAL FOREST FOUNDATION

Employer identification number

52-1786332

Part III **Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor.** Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of *exclusively* religious, charitable, etc., contributions of **\$1,000 or less** for the year. (Enter this information once. See instructions.) \$ _____

Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
-----	----- ----- -----	----- ----- -----	----- ----- -----

Transferee's name, address, and ZIP + 4

Relationship of transferor to transferee

----- ----- -----	----- ----- -----
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(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
-----	----- ----- -----	----- ----- -----	----- ----- -----

(e) Transfer of gift

Transferee's name, address, and ZIP + 4

Relationship of transferor to transferee

----- ----- -----	----- ----- -----
-------------------------	-------------------------

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
-----	----- ----- -----	----- ----- -----	----- ----- -----

(e) Transfer of gift

Transferee's name, address, and ZIP + 4

Relationship of transferor to transferee

----- ----- -----	----- ----- -----
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(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
-----	----- ----- -----	----- ----- -----	----- ----- -----

(e) Transfer of gift

Transferee's name, address, and ZIP + 4

Relationship of transferor to transferee

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SCHEDULE C
(Form 990)

Department of the Treasury
Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under Section 501(c) and Section 527

Complete if the organization is described below. Attach to Form 990 or Form 990-EZ.
Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2024

Open to Public
Inspection

If the organization answered "Yes" on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then:

- Section 501(c)(3) organizations: Complete Parts I-A and I-B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and I-C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes" on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then:

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes" on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions), or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then:

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Name of organization

NATIONAL FOREST FOUNDATION

Employer identification number (EIN)

52-1786332

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

- Provide a description of the organization's direct and indirect political campaign activities in Part IV. See instructions for definition of "political campaign activities."
- Political campaign activity expenditures. See instructions \$
- Volunteer hours for political campaign activities. See instructions

Part I-B Complete if the organization is exempt under section 501(c)(3).

- Enter the amount of any excise tax incurred by the organization under section 4955 \$
- Enter the amount of any excise tax incurred by organization managers under section 4955 \$
- If the organization incurred a section 4955 tax, did it file Form 4720 for this year? ☐ Yes ☐ No
- 4a Was a correction made? ☐ Yes ☐ No
- b If "Yes," describe in Part IV.

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

- Enter the amount directly expended by the filing organization for section 527 exempt function activities \$
- Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities \$
- Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b \$
- Did the filing organization file Form 1120-POL for this year? ☐ Yes ☐ No
- Enter the names, addresses, and EINs of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0-.	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0-.
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Cat. No. 50084S

Schedule C (Form 990) 2024

Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

- A** Check ☐ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).
- B** Check ☐ if the filing organization checked box A and "limited control" provisions apply.

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)		(a) Filing organization's totals	(b) Affiliated group totals												
1a	Total lobbying expenditures to influence public opinion (grassroots lobbying)														
b	Total lobbying expenditures to influence a legislative body (direct lobbying)														
c	Total lobbying expenditures (add lines 1a and 1b)														
d	Other exempt purpose expenditures														
e	Total exempt purpose expenditures (add lines 1c and 1d)														
f	Lobbying nontaxable amount. Enter the amount from the following table in both columns.														
<table border="1" style="width:100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 40%;">IF the amount on line 1e, column (a) or (b) is:</th> <th>THEN the lobbying nontaxable amount is:</th> </tr> </thead> <tbody> <tr> <td>not over \$500,000</td> <td>20% of the amount on line 1e.</td> </tr> <tr> <td>over \$500,000 but not over \$1,000,000</td> <td>\$100,000 plus 15% of the excess over \$500,000.</td> </tr> <tr> <td>over \$1,000,000 but not over \$1,500,000</td> <td>\$175,000 plus 10% of the excess over \$1,000,000.</td> </tr> <tr> <td>over \$1,500,000 but not over \$17,000,000</td> <td>\$225,000 plus 5% of the excess over \$1,500,000.</td> </tr> <tr> <td>over \$17,000,000</td> <td>\$1,000,000.</td> </tr> </tbody> </table>		IF the amount on line 1e, column (a) or (b) is:	THEN the lobbying nontaxable amount is:	not over \$500,000	20% of the amount on line 1e.	over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.	over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.	over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.	over \$17,000,000	\$1,000,000.		
IF the amount on line 1e, column (a) or (b) is:	THEN the lobbying nontaxable amount is:														
not over \$500,000	20% of the amount on line 1e.														
over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.														
over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.														
over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.														
over \$17,000,000	\$1,000,000.														
g	Grassroots nontaxable amount (enter 25% of line 1f)														
h	Subtract line 1g from line 1a. If zero or less, enter -0-														
i	Subtract line 1f from line 1c. If zero or less, enter -0-														
j	If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?	☐ Yes ☐ No													

4-Year Averaging Period Under Section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below.
See the separate instructions for lines 2a through 2f.)

Lobbying Expenditures During 4-Year Averaging Period					
Calendar year (or fiscal year beginning in)	(a) 2021	(b) 2022	(c) 2023	(d) 2024	(e) Total
2a Lobbying nontaxable amount					
b Lobbying ceiling amount (150% of line 2a, column (e))					
c Total lobbying expenditures					
d Grassroots nontaxable amount					
e Grassroots ceiling amount (150% of line 2d, column (e))					
f Grassroots lobbying expenditures					

Schedule C (Form 990) 2024

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.

		(a)		(b)
		Yes	No	Amount
1	During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:			
a	Volunteers?	✓		
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	✓		
c	Media advertisements?		✓	
d	Mailings to members, legislators, or the public?		✓	
e	Publications, or published or broadcast statements?		✓	
f	Grants to other organizations for lobbying purposes?		✓	
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	✓		97,000
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		✓	
i	Other activities?		✓	
j	Total. Add lines 1c through 1i			97,000
2a	Did the activities in line 1 cause the organization to not be described in section 501(c)(3)?		✓	
b	If "Yes," enter the amount of any tax incurred under section 4912			
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

		Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1	
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2	
3	Did the organization agree to carry over lobbying and political campaign activity expenditures from the prior year?	3	

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

1	Dues, assessments and similar amounts from members	1	
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
a	Current year	2a	
b	Carryover from last year	2b	
c	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditures next year?	4	
5	Taxable amount of lobbying and political expenditures. See instructions	5	

Part IV Supplemental Information

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions); and Part II-B, line 1. Also, complete this part for any additional information.

SEE NEXT PAGE

Part IV

Supplemental Information. Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions); and Part II-B, line 1. Also, complete this part for any additional information.

Return Reference - Identifier	Explanation
SCHEDULE C, PART II-B, LINE 1 - DETAILED DESCRIPTION OF THE LOBBYING ACTIVITY	THE NATIONAL FOREST FOUNDATION HELD ITS INAUGURAL HILL DAY ON JUNE 11, 2025. THE SENIOR LEADERSHIP TEAM AND EXECUTIVE LEADERSHIP TEAM ALONG WITH BOARD MEMBERS MET IN WASHINGTON DC. NATURAL RESOURCE RESULTS SECURED 40 MEETINGS WITH MEMBERS OF CONGRESS AND THEIR STAFFS. THE CONVERSATIONS FOCUSED ON HOW INVESTMENTS IN HEALTHY FORESTS AND RECREATION DON'T JUST PROTECT NATURE-THEY STRENGTHEN RURAL ECONOMIES, CREATE JOBS, AND SUPPORT THRIVING COMMUNITIES THROUGH TOURISM AND STEWARDSHIP.

SCHEDULE D
(Form 990)

(Rev. January 2025)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public
Inspection

Name of the organization

NATIONAL FOREST FOUNDATION

Employer identification number

52-1786332

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts

Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	
2	Aggregate value of contributions to (during year)	
3	Aggregate value of grants from (during year)	
4	Aggregate value at end of year	
5	Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No	
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ Yes ☐ No	

Part II Conservation Easements

Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1	Purpose(s) of conservation easements held by the organization (check all that apply). ☐ Preservation of land for public use (for example, recreation or education) ☐ Preservation of a historically important land area ☐ Protection of natural habitat ☐ Preservation of a certified historic structure ☐ Preservation of open space	
2	Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.	
a	Total number of conservation easements	2a
b	Total acreage restricted by conservation easements	2b
c	Number of conservation easements on a certified historic structure included on line 2a	2c
d	Number of conservation easements included on line 2c acquired after July 25, 2006, and not on a historic structure listed in the National Register	2d
3	Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year	
4	Number of states where property subject to conservation easement is located	
5	Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No	
6	Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year	
7	Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year \$	
8	Does each conservation easement reported on line 2d above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ☐ Yes ☐ No	
9	In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.	

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a	If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items.	
b	If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items. (i) Revenue included on Form 990, Part VIII, line 1 \$ (ii) Assets included in Form 990, Part X \$	
2	If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items. a Revenue included on Form 990, Part VIII, line 1 \$ b Assets included in Form 990, Part X \$	

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply).

a ☐ Public exhibition

b ☐ Scholarly research

c ☐ Preservation for future generations

d ☐ Loan or exchange program

e ☐ Other _____

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

Part IV Escrow and Custodial Arrangements

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian, or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII and complete the following table.

	Amount
c Beginning balance	1c
d Additions during the year	1d
e Distributions during the year	1e
f Ending balance	1f

2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII ☐

Part V Endowment Funds

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance	11,711,113	9,840,272	5,993,895	6,218,779	4,213,825
b Contributions	0	0	3,000,000	1,110,000	1,100,000
c Net investment earnings, gains, and losses	1,510,886	1,870,841	846,377	(1,334,884)	904,954
d Grants or scholarships	0	0	0	0	0
e Other expenditures for facilities and programs	0	0	0	0	0
f Administrative expenses	0	0	0	0	0
g End of year balance	13,221,999	11,711,113	9,840,272	5,993,895	6,218,779

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

a Board designated or quasi-endowment 12.00 %

b Permanent endowment 33.00 %

c Term endowment 55.00 %

The percentages on lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

(i) Unrelated organizations?

(ii) Related organizations?

	Yes	No
3a(i)		✓
3a(ii)		✓
3b		

b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?

4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings				
c Leasehold improvements		11,210	11,210	0
d Equipment		225,000	225,000	0
e Other		1,573,059	445,227	1,127,832
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, line 10c, column (B))				1,127,832

Part VII Investments—Other Securities

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other _____		
(A) _____		
(B) _____		
(C) _____		
(D) _____		
(E) _____		
(F) _____		
(G) _____		
(H) _____		
Total. (Column (b) must equal Form 990, Part X, line 12, col. (B)) . . .		

Part VIII Investments—Program Related

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, line 13, col. (B)) . . .		

Part IX Other Assets

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, line 15, col. (B))	

Part X Other Liabilities

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, line 25, col. (B))	0

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ☒

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements	1	134,629,538
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
a	Net unrealized gains (losses) on investments	2a	1,289,950
b	Donated services and use of facilities	2b	1,056,828
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIII.)	2d	168,555
e	Add lines 2a through 2d	2e	2,515,333
3	Subtract line 2e from line 1	3	132,114,205
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	32,444
b	Other (Describe in Part XIII.)	4b	0
c	Add lines 4a and 4b	4c	32,444
5	Total revenue. Add lines 3 and 4c . (This must equal Form 990, Part I, line 12.)	5	132,146,649

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements	1	124,791,270
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
a	Donated services and use of facilities	2a	1,056,828
b	Prior year adjustments	2b	
c	Other losses	2c	
d	Other (Describe in Part XIII.)	2d	168,555
e	Add lines 2a through 2d	2e	1,225,383
3	Subtract line 2e from line 1	3	123,565,887
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	32,444
b	Other (Describe in Part XIII.)	4b	0
c	Add lines 4a and 4b	4c	32,444
5	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line 18.)	5	123,598,331

Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

[SEE STATEMENT](#)

Part XIII

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference - Identifier	Explanation	
SCHEDULE D, PART XI, LINE 2(D) - OTHER REVENUES IN AUDITED FINANCIAL STATEMENTS NOT IN FORM 990	(a) Description	(b) Amount
	FUNDRAISING EVENT EXPENSES	168,555
	TOTAL	168,555
SCHEDULE D, PART XII, LINE 2(D) - OTHER EXPENSES IN AUDITED FINANCIAL STATEMENTS NOT IN FORM 990	(a) Description	(b) Amount
	FUNDRAISING EVENT EXPENSES	168,555
	TOTAL	168,555

Part XIII

Supplemental Information. Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference - Identifier	Explanation
SCHEDULE D, PART V, LINE 4 - INTENDED USES OF ENDOWMENT FUNDS	THE FOUNDATION HAS ADOPTED AN INVESTMENT POLICY FOR ENDOWMENT NET ASSETS THAT ATTEMPTS TO PROVIDE BOTH PRESERVATION AND APPRECIATION. EARNINGS FOR THE ENDOWMENT ARE REFLECTED IN ENDOWMENT NET ASSETS, UNTIL APPROPRIATED FOR EXPENDITURE IN A PRUDENT MANNER BY THE BOARD OF DIRECTORS.
SCHEDULE D, PART X, LINE 2 - FIN 48 (ASC 740) FOOTNOTE	THE FOUNDATION IS GENERALLY EXEMPT FROM FEDERAL INCOME TAXES UNDER THE PROVISIONS OF SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE. IN ADDITION, THE FOUNDATION QUALIFIES FOR CHARITABLE CONTRIBUTION DEDUCTIONS AND HAS BEEN CLASSIFIED AS AN ORGANIZATION THAT IS NOT A PRIVATE FOUNDATION. INCOME, WHICH IS NOT RELATED TO EXEMPT PURPOSES, LESS APPLICABLE DEDUCTIONS, IS SUBJECT TO FEDERAL AND STATE CORPORATE INCOME TAXES. THE FOUNDATION DID NOT HAVE ANY NET UNRELATED BUSINESS INCOME FOR THE YEAR ENDED SEPTEMBER 30, 2025. MANAGEMENT EVALUATED THE FOUNDATIONS TAX POSITIONS AND CONCLUDED THAT THE FOUNDATION HAS TAKEN NO UNCERTAIN TAX POSITIONS THAT REQUIRE ADJUSTMENT TO THE FINANCIAL STATEMENTS.

Name of the organization
NATIONAL FOREST FOUNDATION

Employer identification number
52-1786332

Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17.
Form 990-EZ filers are not required to complete this part.

- 1 Indicate whether the organization raised funds through any of the following activities. Check all that apply.
- a ☐ Mail solicitations

b ☐ Internet and email solicitations

c ☐ Phone solicitations

d ☐ In-person solicitations

e ☐ Solicitation of nongovernment grants

f ☐ Solicitation of government grants

g ☐ Special fundraising events
- 2a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ☐ Yes ☐ No
- b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization.

(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
1						
2						
3						
4						
5						
6						
7						
8						
9						
10						
Total						

- 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.
-

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

		(a) Event #1 <u>SPORTING CLAYS</u> (event type)	(b) Event #2 (event type)	(c) Other events (total number)	(d) Total events (add col. (a) through col. (c))
Revenue	1 Gross receipts	543,370			543,370
	2 Less: Contributions	468,171			468,171
	3 Gross income (line 1 minus line 2)	75,199	0	0	75,199
Direct Expenses	4 Cash prizes				0
	5 Noncash prizes				0
	6 Rent/facility costs	9,440			9,440
	7 Food and beverages	43,462			43,462
	8 Entertainment				0
	9 Other direct expenses	115,653			115,653
	10 Direct expense summary. Add lines 4 through 9 in column (d)				168,555
	11 Net income summary. Subtract line 10 from line 3, column (d)				(93,356)

Part III Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Revenue	1 Gross revenue				
Direct Expenses	2 Cash prizes				
	3 Noncash prizes				
	4 Rent/facility costs				
	5 Other direct expenses				
	6 Volunteer labor	☐ Yes _____ % ☐ No	☐ Yes _____ % ☐ No	☐ Yes _____ % ☐ No	
	7 Direct expense summary. Add lines 2 through 5 in column (d)				
	8 Net gaming income summary. Subtract line 7 from line 1, column (d)				

9 Enter the state(s) in which the organization conducts gaming activities: _____

a Is the organization licensed to conduct gaming activities in each of these states? ☐ Yes ☐ No

b If "No," explain: _____

10a Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year? ☐ Yes ☐ No

b If "Yes," explain: _____

- | | | | |
|-----------|--|------------------------------|-----------------------------|
| 11 | Does the organization conduct gaming activities with nonmembers? | ☐ Yes | ☐ No |
| 12 | Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed to administer charitable gaming? | ☐ Yes | ☐ No |
| 13 | Indicate the percentage of gaming activity conducted in: | | |
| a | The organization's facility | 13a | % |
| b | An outside facility | 13b | % |
| 14 | Enter the name and address of the person who prepares the organization's gaming/special events books and records: | | |

Name _____

Address _____

- 15a** Does the organization have a contract with a third party from whom the organization receives gaming revenue? ☐ Yes ☐ No
- b** If "Yes," enter the amount of gaming revenue received by the organization \$ _____ and the amount of gaming revenue retained by the third party \$ _____
- c** If "Yes," enter name and address of the third party: _____

Name _____

Address _____

- 16** Gaming manager information:

Name _____

Gaming manager compensation \$

Description of services provided

☐ Director/officer☐ Employee☐ Independent contractor

- 17** Mandatory distributions:

- a** Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? ☐ Yes ☐ No
- b** Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year \$

Part IV **Supplemental Information.** Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.

Name of the organization
NATIONAL FOREST FOUNDATION

Employer identification number
52-1786332

Part I

General Information on Grants and Assistance

- 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?

☒ Yes ☐ No
- 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II

Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) (SEE STATEMENT)	92-0043154	501(C)(3)	34,914				(SEE STATEMENT)
(2) ALASKA TRAILS PO BOX 100627, ANCHORAGE, AK, 99510	73-1677483	501(C)(3)	6,000				(SEE STATEMENT)
(3) ALPINE TRAIL CREW ASSN. 77081 WESTRIDGE AVE., WESTFIR, OR, 97426	84-2472208	501(C)(3)	61,450				(SEE STATEMENT)
(4) AMERICAN CONSERVATION EXPERIENCE PO BOX 65532, SALT LAKE CITY, UT, 84165	37-1473291	501(C)(3)	140,130				(SEE STATEMENT)
(5) ARIZONA ELK SOCIETY 7773 W GOLDEN LANE, PEORIA, AZ, 85345	86-1035639	501(C)(3)	150,000				(SEE STATEMENT)
(6) ASCEND WILDERNESS EXPERIENCE PO BOX 3263, WEAVERVILLE, CA, 96093	59-3822430	501(C)(3)	37,521				(SEE STATEMENT)
(7) (SEE STATEMENT)	87-0824075	501(C)(3)	48,038				(SEE STATEMENT)
(8) (SEE STATEMENT)	74-2553144	501(C)(3)	121,779				(SEE STATEMENT)
(9) BIG THOMPSON WATERSHED COALITION 1530 NORTH BOISE STREET, LOVELAND, CO, 80538	81-0753905	501(C)(3)	296,599				(SEE STATEMENT)
(10) BIRD CONSERVANCY OF THE ROCKIES 14500 LARK BUNTING LANE, BRIGHTON, CO, 80603	84-1079882	501(C)(3)	150,000				(SEE STATEMENT)
(11) BLACKFEET ECO KNOWLEDGE INC. PO BOX 377, BROWNING, MT, 59417	87-2993172	501(C)(3)	110,000				(SEE STATEMENT)
(12) (SEE STATEMENT)							

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

168

3 Enter total number of other organizations listed in the line 1 table

0

Part III **Grants and Other Assistance to Domestic Individuals.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22.
Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
1					
2					
3					
4					
5					
6					
7					

Part IV	Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.
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(SEE STATEMENT)

Part II
Grants and Other Assistance to Governments and Organizations in the United States (continued)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(12) BLUE RIDGE BARTRAM TRAIL CONSERVANCY 51 COWEE SCHOOL DRIVE, FRANKLIN, NC, 28734	58-1546016	501(C)(3)	24,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(13) BOB MARSHALL WILDERNESS FOUNDATION PO BOX 190688, HUNGRY HORSE, MT, 59919	31-1597921	501(C)(3)	23,900				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(14) BORDERLANDS RESTORATION NETWORK PO BOX 121, PATAGONIA, AZ, 85624	47-2581032	501(C)(3)	30,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(15) CALIFORNIA WILDLIFE FOUNDATION 201 UNIVERSITY AVENUE H-43, BERKELEY, CA, 94710	68-0234744	501(C)(3)	477,720				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(16) CAMP GRIER PO BOX 490, OLD FORT, NC, 28762	90-1033788	501(C)(3)	75,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(17) CASCADE FOREST CONSERVANCY 2200 BROADWAY STREET, SUITE L, VANCOUVER, WA, 98663	91-1737883	501(C)(3)	36,469				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(18) CASCADE VOLUNTEERS 3106 PIONEER PKWY SUITE D, SPRINGFIELD, OR, 97477	82-4734321	501(C)(3)	17,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(19) CB AVALANCHE CENTER INC PO BOX 2351, CRESTED BUTTE, CO, 81224	02-0703033	501(C)(3)	8,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(20) CENTER FOR ECODYNAMIC RESTORATION 761 WANTLAND ROAD, WASHOUGAL, WA, 98671	38-3761632	501(C)(3)	14,740				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(21) CENTRAL COLORADO CONSERVANCY 128 E 1ST STREET, SALIDA, CO, 81201	84-1594923	501(C)(3)	5,760				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(22) CENTRAL COUNCIL TLINGIT & HAIDA INDIAN TRIBES OF ALASKA 9097 GLACIER HIGHWAY, JUNEAU, AK, 99801	92-0036505	TRIBE	72,872				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(23) CHAFFEE COUNTY GOVERNMENT 104 CRESTONE, POB 699, SALIDA, CO, 81201	84-6000749	GOVERNMENT ENTITY	107,250				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(24) CHARITABLE FOUNDATION OF VAIL ROTARY CLUB P.O. BOX 2474, EDWARDS, CO, 81632	84-1359646	501(C)(3)	32,472				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(25) CHICO STATE ENTERPRISES 25 MAIN STREET, SUITE 203, CHICO, CA, 95928-5388	68-0386518	501(C)(3)	29,974				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(26) CHILD & FAMILY SERVICES NW MICHIGAN 3785 VETERANS DR, TRAVERSE CITY, MI, 49684	38-2534222	501(C)(3)	34,747				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(27) CITY OF GREELEY 1000 10TH STREET, GREELEY, CO, 80631	84-6000593	GOVERNMENT ENTITY	2,117,404				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(28) COALITION FOR THE POUDE RIVER WATERSHED 320 E VINE DR SUITE 317, FORT COLLINS, CO, 80524	46-2850042	501(C)(3)	280,491				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(29) COALITIONS AND COLLABORATIVES, INC 1445 10TH STREET, GOLDEN, CO, 80401	47-2144690	501(C)(3)	125,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(30) COASTAL INTERPRETIVE CENTER 1033 CATALA AVE SE, OCEAN SHORES, WA, 98569	91-1985912	501(C)(3)	15,862				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(31) COLORADO FIRECAMP, INC 9008 COUNTY ROAD 240, SALIDA, CO, 81201	33-1034128	501(C)(3)	223,545				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(32) COLORADO FOURTEENERS INITIATIVE 1526 COLE BLVD, SUITE 130, LAKEWOOD, CO, 80401	84-1354844	501(C)(3)	348,180				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(33) COLORADO MOUNTAIN CLUB 710 10TH STREET SUITE 200, GOLDEN, CO, 80401	84-0410760	501(C)(3)	32,541				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(34) COLORADO STATE UNIVERSITY 2002 CAMPUS DELIVERY, FORT COLLINS, CO, 80523	84-6000545	501(C)(3)	219,461				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(35) COMMON OUTDOOR GROUND 2124 RAINBOW AVE, LARAMIE, WY, 82070	82-4956367	501(C)(3)	20,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(36) COMMUNITY INITIATIVES 1000 BROADWAY, SUITE 480, OAKLAND, CA, 94607	94-3255070	501(C)(3)	7,651				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(37) CONFEDERATED SALISH & KOOTENAI TRIBES PO BOX 278, PABLO, MT, 59855	81-0230409	TRIBE	44,894				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(38) CONSERVATION CORPS OF LONG BEACH 340 NIETO AVE, LONG BEACH, CA, 90814	33-0293393	501(C)(3)	13,183				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(39) CONSERVATION LEGACY 701 CAMINO DEL RIO STE 101, DURANGO, CO, 81301	84-1450808	501(C)(3)	1,651,769				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(40) CONTINENTAL DIVIDE TRAIL COALITION 619 12TH STREET, GOLDEN, CO, 80401	45-5051775	501(C)(3)	36,822				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(41) COTTONWOOD CANYONS FOUNDATION PO BOX 712440, SALT LAKE CITY, UT, 84171-2440	74-3058673	501(C)(3)	71,280				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(42) COUNTY OF LARIMER 200 W OAK ST, FORT COLLINS, CO, 80521	84-6000779	GOVERNMENT ENTITY	348,504				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(43) DINE BAADEITI - FOR THE PEOPLE PO BOX 1724, TUBA CITY, AZ, 86045	87-4050770	501(C)(3)	40,628				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(44) EAGLE SUMMIT WILDERNESS ALLIANCE PO BOX 4504, FRISCO, CO, 80443	84-1305851	501(C)(3)	12,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(45) EARTHCORPS 6310 NE 74TH ST., STE. 201E, SEATTLE, WA, 98115	91-1592071	501(C)(3)	22,934				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(46) EASTERN SIERRA INTERPRETIVE ASSOCIATION 190 E YANEY ST, BISHOP, CA, 93514	23-7253530	501(C)(3)	35,656				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(47) ECOCULTURE 210 E DALE AVE, FLAGSTAFF, AZ, 86001	84-4901454	501(C)(3)	188,125				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(48) ECOLOGY PROJECT INTERNATIONAL 315 S 4TH ST E, MISSOULA, MT, 59801	91-2163952	501(C)(3)	35,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(49) FLATHEAD AREA MOUNTAIN BIKERS, INC. 326 2ND ST. E, WHITEFISH, MT, 59937	20-3745517	501(C)(3)	9,213				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(50) FOREST LAKES METROPOLITAN DISTRICT 82 ALPINE FOREST DR, BAYFIELD, CO, 81122	84-6139992	GOVERNMENT ENTITY	45,101				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(51) FOUR MILE FIRE PROTECTION DISTRICT 1740 FOURMILE CANYON DRIVE, BOULDER, CO, 80302	84-0981141	GOVERNMENT ENTITY	90,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(52) FRIENDS OF BERKELEY TUOLUMNE CAMP 1831 SOLANO AVE 7931, BERKELEY, CA, 94707	94-2976224	501(C)(3)	16,408				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(53) FRIENDS OF COLORADO AVALANCHE INFORMATION CENTER PO BOX 1117, EVERGREEN, CO, 80437	76-0788329	501(C)(3)	67,285				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(54) FRIENDS OF NEVADA WILDERNESS 1360 GREG STREET SUITE 111, SPARKS, NV, 89431	88-0211763	501(C)(3)	23,021				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(55) FRIENDS OF PANTHER TOWN, INC PO BOX 51, CASHIERS, NC, 28717	27-3758868	501(C)(3)	17,023				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(56) FRIENDS OF THE BRIDGER TETON PO BOX 1888, JACKSON, WY, 83001	83-3146987	501(C)(3)	70,751				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(57) FRIENDS OF THE DILLON RANGER DISTRICT 680 BLUE RIVER PARKWAY, SILVERTHORNE, CO, 80498	20-2343008	501(C)(3)	265,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(58) FRIENDS OF THE INYO 621 W LINE ST, STE 201, BISHOP, CA, 93514	77-0389436	501(C)(3)	70,152				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(59) FRIENDS OF VERDE RIVER GREENWAY PO BOX 2535, COTTONWOOD, AZ, 86326	45-2927355	501(C)(3)	152,379				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(60) FUNDACION AMIGOS DE EL YUNQUE INC 802 AVE FERNANDEZ JUNCOS, SAN JUAN, PR, 00907	66-0737571	501(C)(3)	110,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(61) GILA RESOURCES INFORMATION PROJECT 305A NORTH COOPER ST, SILVER CITY, NM, 88061	85-0452944	501(C)(3)	49,999				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(62) GIRLVENTURES 119 FILBERT ST, OAKLAND, CA, 94607	94-3319189	501(C)(3)	35,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(63) GLACIER PEAK INSTITUTE 1405 EMENS AVE N, DARRINGTON, WA, 98241	81-2374247	501(C)(3)	40,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(64) GLORIA GREAT BASIN 321 PATRICIA LANE, COLEVILLE, CA, 96107	82-3492055	501(C)(3)	68,364				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(65) GREAT BASIN INSTITUTE 16750 MT ROSE HIGHWAY SUITE 101, RENO, NV, 89511	88-0431016	501(C)(3)	150,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(66) GREAT BURN STUDY GROUP 2825 STOCKYARD ROAD SUITE A7, MISSOULA, MT, 59808	55-0790103	501(C)(3)	50,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(67) HISPANIC ACCESS FOUNDATION 1030 15TH ST., NW, B-1 150, WASHINGTON, DC, 20005	27-2589206	501(C)(3)	408,895				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(68) INLAND EMPIRE RESOURCE CONSERVATION DISTRICT 25864 BUSINESS CENTER DRIVE, STE. K, REDLANDS, CA, 92508	37-1512084	GOVERNMENT ENTITY	500,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(69) INTER-TRIBAL COUNCIL OF MICHIGAN, INC. 2956 ASHMUN ST., SAULT STE. MARIE, MI, 49783	38-1893519	501(C)(3)	241,806				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(70) JEFFCO OPEN SPACE FOUNDATION INC PO BOX 19177, GOLDEN , NONE, CO	84-1471616	501(C)(3)	30,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(71) JEFFERSON CONSERVATION DISTRICT 10799 W ALAMEDA AVE #261205, LAKEWOOD, CO, 80226	84-0723571	GOVERNMENT ENTITY	150,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(72) LA CONSERVATION CORPS PO BOX 861568, LOS ANGELES, CA, 90015	95-4002138	501(C)(3)	26,345				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(73) LEFTHAND WATERSHED OVERSIGHT GROUP PO BOX 1074, NIWOT, CO, 80544	20-1248361	501(C)(3)	75,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(74) LOMAKATSI RESTORATION PROJECT 645 WASHINGTON ST, ASHLAND, OR, 97520	93-1163452	501(C)(3)	110,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(75) MAINSPRING CONSERVATION TRUST, INC. PO BOX 1148, FRANKLIN, NC, 28744	56-2142199	501(C)(3)	110,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(76) MID KLAMATH WATERSHED COUNCIL PO BOX 409, ORLEANS, CA, 95556	20-1501265	501(C)(3)	99,200				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(77) MID-COLUMBIA FISHERIES ENHANCEMENT GROUP PO BOX 2211, WHITE SALMON, WA, 98672	20-0024733	501(C)(3)	39,104				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(78) MONTANA WILDERNESS ASSOCIATION 80 S WARREN ST, HELENA, MT, 59601	51-0198932	501(C)(3)	34,994				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(79) MOSQUITO RANGE HERITAGE INITIATIVE 59 EAST BUCKSKIN ST, ALMA, CO, 80420	20-8627300	501(C)(3)	39,542				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(80) MOUNTAIN COMMUNITIES FIRE SAFE COUNCIL PO BOX 507, IDYLLWIDE, CA, 92549	91-2161820	501(C)(3)	122,369				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(81) MOUNTAIN STUDIES INSTITUTE, INC PO BOX 426, SILVERTON, CO, 81433	73-1644103	501(C)(3)	40,477				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(82) MOUNTAINS TO SOUND GREENWAY TRUST 2701 1ST AVE SUITE 240, SEATTLE, WA, 98121	91-1531234	501(C)(3)	50,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(83) MT ADAMS INSTITUTE 2453 HWY 141, TROUT LAKE, WA, 98650	45-3308913	501(C)(3)	23,272				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(84) MT ADAMS RESOURCE STEWARDS PO BOX 152, GLENWOOD, WA, 98619	51-0503978	501(C)(3)	49,900				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(85) MT CRESTED BUTTE CHAMBER OF COMMERCE 601 ELK AVENUE, CRESTED BUTTE, CO, 81224	84-0905627	501(C)(3)	18,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(86) NATURAL CURIOSITY PO BOX 493, HILLSBORO, NM, 88042	87-1718758	501(C)(3)	59,474				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(87) NEIGHBORHOOD DEVELOPMENT COLLABORATIVE 1536 WYNKOOP ST. STE 216, DENVER, CO, 80202	26-4810482	501(C)(3)	74,025				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(88) NEW MEXICO HIGHLANDS UNIVERSITY PO BOX 9000, LAS VEGAS, NM, 87701	85-6000406	501(C)(3)	110,553				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(89) NORTH CASCADES INSTITUTE 810 STATE ROUTE 20, SEDRO-WOOLLEY, WA, 98284	91-1327775	501(C)(3)	23,482				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(90) NORTHERN ARAPAHO TRIBE P.O. BOX 396, FT. WASHAKIE, WY, 82514	83-0254253	TRIBE	16,571				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(91) NORTHWEST YOUTH CORPS 2621 AUGUSTA ST, EUGENE, OR, 97403	93-0818160	501(C)(3)	84,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(92) NORTHWOODS VOLUNTEER CONNECTION PO BOX 2113, TOFTE, MN, 55615	47-1066631	501(C)(3)	8,720				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(93) OVERLAND MOUNTAIN BIKE ASSOCIATION P.O. BOX 1543, FORT COLLINS, CO, 80522	20-3032862	501(C)(3)	175,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(94) PARTNERSHIP FOR YOUTH, INC. 1315 ANN AVENUE, ST. LOUIS, MO, 63104	43-1873533	501(C)(3)	34,520				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(95) PEAKS TO PEOPLE WATER FUND 1001 A EAST HARMONY RD #171, FORT COLLINS, CO, 80525	82-3779406	501(C)(3)	90,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(96) PIIKANI LODGE HEALTH INSTITUTE PO BOX 187, BROWNING, MT, 59417	83-2766318	501(C)(3)	33,372				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(97) PIT RIVER TRIBE 36970 PARK AVE, BURNEY, CA, 96013	94-2424153	TRIBE	15,200				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(98) POCAHONTAS COUNTY TOURISM COMMISSION 301 8TH STREET, MARLINTON, WV, 24954	55-0678800	501(C)(3)	30,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(99) PUEBLO OF TESUQUE 20 TP 828, SANTA FE, NM, 87506	85-0225120	TRIBE	55,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(100) RAMAH NAVAJO CHAPTER HCR 61, BOX 13, RAMAH, NM, 87321	85-0327424	TRIBE	15,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(101) RIO GRANDE RETURN 1704B LLANO STREET, 347, SANTA FE, NM, 87505	20-8434340	501(C)(3)	170,304				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(102) ROARING FORK OUTDOOR VOLUNTEERS 520 S. THIRD ST, SUITE 32, CARBONDALE, CO, 81623	84-1302819	501(C)(3)	26,673				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(103) ROCKY MOUNTAIN YOUTH CORPS - CO 991 CAPTAIN JACK DR, STEAMBOAT SPRINGS, CO, 80487	84-1483022	501(C)(3)	165,895				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(104) ROCKY MOUNTAIN YOUTH CORPS - NM PO BOX 1960, RANCHOS DE TAOS, NM, 87557	85-0404817	501(C)(3)	123,730				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(105) RURAL ACTION INC 9030 HOCKING HILLS DR, THE PLAINS, OH, 45780	31-1124220	501(C)(3)	31,882				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(106) SALISH KOOTENAI COLLEGE 58138 US HIGHWAY 93, PABLO, MT, 59855	81-0378823	TRIBE	26,460				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(107) SALMON RIVER RESTORATION COUNCIL 25631 SAWYERS BAR RD, SAWYERS BAR, CA, 96027	68-0343595	501(C)(3)	7,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(108) SALT LAKE CLIMBERS ALLIANCE 1743 FOXBAY DRIVE K 102, HEBER, UT, 84032	80-0015850	501(C)(3)	16,650				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(109) SAM HOUSTON AREA COUNCIL BOY SCOUTS OF AMERICA 2225 NORTH LOOP WEST, HOUSTON, TX, 77008	76-0239833	501(C)(3)	5,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(110) SAM HOUSTON TRAILS COALITION, INC. 502 W. MONTGOMERY, SUITE 236, WILLIS, TX, 77378	27-2916050	501(C)(3)	70,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(111) SAN JUAN MOUNTAINS ASSOCIATION 15 BURNETT CT, DURANGO, CO, 81301	23-7437775	501(C)(3)	25,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(112) SAWTOOTH INTERPRETIVE & HISTORICAL ASSN PO BOX 75, STANLEY, ID, 83278	82-0305044	501(C)(3)	8,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(113) SCOTT RIVER WATERSHED COUNCIL PO BOX 355, ETNA, CA, 96027	45-3936205	501(C)(3)	35,310				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(114) SEEDS PO BOX 2454, TRAVERSE CITY, MI, 49685	38-3482266	501(C)(3)	88,489				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(115) SELWAY BITTERROOT FOUNDATION PO BOX 1886, BOISE, ID, 83701	27-2868220	501(C)(3)	40,711				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(116) SIERRA INSTITUTE FOR COMMUNITY & ENVIRONMENT PO BOX 11, TAYLORSVILLE, CA, 95983	91-1818166	501(C)(3)	67,908				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(117) SITKA CONSERVATION SOCIETY 201 LINCOLN ST SUITE 4, SITKA, AK, 99835	92-0096633	501(C)(3)	139,511				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(118) SIUSLAW WATERSHED COUNCIL 10868 E. MAPLETON RD., MAPLETON, OR, 97453	93-1234456	501(C)(3)	34,650				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(119) SNOQUALMIE INDIAN TRIBE PO BOX 969, SNOQUALMIE, WA, 98065	91-2084464	TRIBE	109,768				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(120) SOUTHEAST ALASKA WATERSHED COALITION PO BOX 283, HAINES, AK, 99827	37-1651525	501(C)(3)	200,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(121) SOUTHERN APPALACHIAN HIGHLANDS CONSERVANCY 372 MERRIMOM AVENUE, ASHEVILLE, NC, 28801	62-1098890	501(C)(3)	15,747				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(122) SOUTHERN APPALACHIAN WILDERNESS STEWARDS 225 EAST CHESTNUT STREET STE 001, ASHEVILLE, NC, 28801	47-2407669	501(C)(3)	130,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(123) SOUTHERN CALIFORNIA MOUNTAINS FOUNDATION 1355 W 26TH ST, SAN BERNARDINO, CA, 92405	33-0556414	501(C)(3)	40,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(124) SOUTHERN OFF ROAD BICYCLE ASSOCIATION NC CHAPTER PISGAH AREA PO BOX 61, SKYLAND, NC, 28776	20-5808701	501(C)(3)	120,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(125) STATE OF WASHINGTON MAIL STOP 47615, OLYMPIA, WA, 98504-7615	91-6001063	GOVERNMENT ENTITY	17,129				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(126) STILLAGUAMISH INDIAN TRIBE 3322 236TH ST NE, ARLINGTON, WA, 98223	91-0920666	TRIBE	12,175				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(127) SWAN VALLEY CONNECTIONS PO BOX 1309, CONDON, MT, 59826	81-0512368	501(C)(3)	16,889				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(128) TAHOE RIM TRAIL ASSOCIATION 128 MARKET ST E3 MAILING: PO BOX 3267, STATELINE, NV, 89449	94-2789846	501(C)(3)	15,868				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(129) TALKING TALONS YOUTH LEADERSHIP PO BOX 8, CEDAR CREST, NM, 87008	85-0384305	501(C)(3)	5,632				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(130) TECHNICAL ASSISTANCE PARTNERSHIP OF AZ 707 S 2ND AVE, TUCSON, AZ, 85701	86-0975231	501(C)(3)	37,500				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(131) TEENS INC PO BOX 1070, NEDERLAND, CO, 80466	84-1380016	501(C)(3)	34,967				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(132) THE ACCESS FUND PO BOX 17010, BOULDER, CO, 80308	94-3131165	501(C)(3)	38,759				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(133) THE EMBER ALLIANCE PO BOX 2084, FORT COLLINS, CO, 80522	86-1792036	501(C)(3)	305,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(134) THE FOREST STEWARDS GUILD PO BOX 6058, SANTA FE, NM, 87502	85-0446866	501(C)(3)	50,960				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(135) THE GREENING OF DETROIT 13000 W MCNICHOLS RD, DETROIT, MI, 48235	31-0036036	501(C)(3)	20,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(136) THE LONGLEAF ALLIANCE INC 12130 DIXON CENTER ROAD, ANDALUSIA, AL, 36420	75-3263645	501(C)(3)	144,365				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(137) THE REGENTS OF THE UNIVERSITY OF CA, MERCED 5200 N LAKE RD, MERCED, CA, 95343	27-0093858	501(C)(3)	89,288				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(138) THE WATERSHED RESEARCH AND TRAINING CENTER PO BOX 356, HAYFORK, CA, 96041	94-3116339	501(C)(3)	23,858				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(139) THE WETLAND INITIATIVES 333 N. MICHIGAN AVE, STE 628, CHICAGO, IL, 60601	36-3942451	501(C)(3)	104,521				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(140) THE WILDLANDS CONSERVANCY 39611 OAK GLEN RD, OAK GLEN, CA, 92399-9472	33-0676450	501(C)(3)	35,521				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(141) TORCA INC PO BOX 16445, TUCSON, AZ, 85712	46-3722224	501(C)(3)	5,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(142) TRAILKEEPERS OF OREGON PO BOX 14814, PORTLAND, OR, 97293	27-1209205	501(C)(3)	64,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(143) TRAILS 2000 PO BOX 3868, DURANGO, CO, 81301	84-1290857	501(C)(3)	13,520				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(144) TRAILS UTAH PO BOX 58802, SALT LAKE CITY, UT, 84158	45-4929230	501(C)(3)	16,650				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(145) TREE PEOPLE 12601 MULHOLLAND DRIVE, BEVERLY HILLS, CA, 90210	23-7314838	501(C)(3)	62,446				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(146) TREES, WATER AND PEOPLE 633 REMINGTON ST, FORT COLLINS, CO, 80524	84-1462044	501(C)(3)	14,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(147) TRUCKEE MEADOWS PARKS FOUNDATION 50 COWAN DR, RENO, NV, 89509	45-4837735	501(C)(3)	34,045				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(148) TRUCKEE RIVER WATERSHED COUNCIL PO BOX 8568, TRUCKEE, CA, 96162	91-1818748	501(C)(3)	654,937				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(149) UNIVERSITY OF ALASKA PO BOX 756540, BUTROVICH BUILDING 209B, FARIBANKS, AK, 99775-6540	92-6000147	501(C)(3)	18,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(150) VAIL VALLEY MOUNTAIN BIKE ASSOCIATION PO BOX 3986, AVON, CO, 81620	45-1539710	501(C)(3)	185,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(151) VENTANA WILDERNESS ALLIANCE PO BOX 506, SANTA CRUZ, CA, 95061	77-0532467	501(C)(3)	35,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(152) VOLUNTEERS FOR OUTDOOR COLORADO PO BOX 100577, DENVER, CO, 80250	74-2357211	501(C)(3)	61,735				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(153) WALKING MOUNTAINS PO BOX 9469, AVON, CO, 81620	84-1436731	501(C)(3)	75,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(154) WALLOWA MOUNTAINS HELLS CANYON TRAILS ASSOCIATION 401 NORTHEAST 1ST STREET, ENTERPRISE, OR, 97828	81-5350093	501(C)(3)	10,258				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(155) WASCO COUNTY SOIL & WATER CONSERVATION DISTRICT 2325 RIVER RD, STE 3, THE DALLES, OR, 97058	93-0719204	GOVERNMENT ENTITY	110,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(156) WASHINGTON TRAILS ASSOCIATION 705 2ND AVE, SUITE 300, SEATTLE, WA, 98104	91-0900134	501(C)(3)	16,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(157) WASHOE TRIBE OF NV AND CA 919 HIGHWAY 395 NORTH, GARDENERSVILLE, NV, 89410	88-0120754	TRIBE	48,715				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(158) WESTERN COLORADO UNIVERSITY 1 WESTERN WAY, GUNNISON, CO, 81321	84-6000558	GOVERNMENT ENTITY	8,512				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(159) WESTERN LANDOWNERS ALLIANCE PO BOX 27798, DENVER, CO, 80227	46-1346488	501(C)(3)	112,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(160) WHITE MOUNTAIN TRAIL CLUB PO BOX 191, BARTLETT, NH, 03812	02-0475719	501(C)(3)	40,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(161) WHITE RIVER PARTNERSHIP PO BOX 705, SOUTH ROYALTON, VT, 05068	03-0371746	501(C)(3)	24,472				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(162) WILD SOUTH 31 CROSS STREET, SUITE 227, SPRUCE PINE, NC, 28777	56-2173810	501(C)(3)	80,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(163) WILDERNESS VOLUNTEERS: GIVING SOMETHING BACK PO BOX 22292, FLAGSTAFF, AZ, 86002	91-1821692	501(C)(3)	18,348				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(164) WILDERNESS WORKSHOP 520 S 3RD ST, STE 26, CARBONDALE, CO, 81623	74-1900412	501(C)(3)	45,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(165) WILDLANDS RESTORATION VOLUNTEERS 2100 COLLYER ST, LONGMONT, CO, 80501	46-0505155	501(C)(3)	411,597				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(166) YAKUTAT TLINGIT TRIBE PO BOX 418, YAKUTAT, AK, 99689	92-0170735	TRIBE	55,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(167) YAMPA VALLEY SUSTAINABILITY COUNCIL PO BOX 770705, STEAMBOAT SPRINGS, CO, 80477	26-4753602	501(C)(3)	121,400				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
(168) YEE HAOLNII DOO PO BOX 3581, FLAGSTAFF, AZ, 86003	85-0573960	501(C)(3)	10,000				CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT

Return Reference - Identifier	Explanation
SCHEDULE I, PART I, LINE 2 - PROCEDURES FOR MONITORING USE OF GRANT FUNDS	GRANT RECIPIENTS SUBMIT MID-TERM AND END-OF-TERM NARRATIVE AND FINANCIAL REPORTS, WHICH ARE REVIEWED BY THE NATIONAL FOREST FOUNDATION STAFF. RECIPIENTS ARE REQUIRED TO SEEK APPROVAL BEFORE MAKING ANY CHANGES TO THE ORIGINAL WORK PLAN OR BUDGET.
(1) SCHEDULE I, PART II, COLUMN A - NAME AND ADDRESS OF ORGANIZATION OR GOVERNMENT	ALASKA GEOGRAPHIC ASSOCIATION 3400 SPENARD RD STE 106, ANCHORAGE, AK, 99503
(7) SCHEDULE I, PART II, COLUMN A - NAME AND ADDRESS OF ORGANIZATION OR GOVERNMENT	ATHENS-WAYNE OUTDOOR ASSET DEVELOPMENT PO BOX 61, ATHENS, OH 45701
(8) SCHEDULE I, PART II, COLUMN A - NAME AND ADDRESS OF ORGANIZATION OR GOVERNMENT	BAT CONSERVATION INTERNATIONAL, INC. 500 N. CAPITAL OF TEXAS HIGHWAY, BLDG. 8-225, AUSTIN, TX, 78746
SCHEDULE I, PART II, COLUMN H - PURPOSE OF GRANT OR ASSISTANCE	ALASKA GEOGRAPHIC ASSOCIATION: CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
SCHEDULE I, PART II, COLUMN H - PURPOSE OF GRANT OR ASSISTANCE	ALASKA TRAILS: CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
SCHEDULE I, PART II, COLUMN H - PURPOSE OF GRANT OR ASSISTANCE	ALPINE TRAIL CREW ASSN. : CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
SCHEDULE I, PART II, COLUMN H - PURPOSE OF GRANT OR ASSISTANCE	AMERICAN CONSERVATION EXPERIENCE: CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
SCHEDULE I, PART II, COLUMN H - PURPOSE OF GRANT OR ASSISTANCE	ARIZONA ELK SOCIETY: CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
SCHEDULE I, PART II, COLUMN H - PURPOSE OF GRANT OR ASSISTANCE	ASCEND WILDERNESS EXPERIENCE: CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
SCHEDULE I, PART II, COLUMN H - PURPOSE OF GRANT OR ASSISTANCE	ATHENS-WAYNE OUTDOOR ASSET DEVELOPMENT: CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
SCHEDULE I, PART II, COLUMN H - PURPOSE OF GRANT OR ASSISTANCE	BAT CONSERVATION INTERNATIONAL, INC.: CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
SCHEDULE I, PART II, COLUMN H - PURPOSE OF GRANT OR ASSISTANCE	BIG THOMPSON WATERSHED COALITION: CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
SCHEDULE I, PART II, COLUMN H - PURPOSE OF GRANT OR ASSISTANCE	BIRD CONSERVANCY OF THE ROCKIES: CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT
SCHEDULE I, PART II, COLUMN H - PURPOSE OF GRANT OR ASSISTANCE	BLACKFEET ECO KNOWLEDGE INC.: CONSERVATION EFFORTS AND COMMUNITY ENGAGEMENT

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)–(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)–(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
1	MARY MITSOS FORMER PRESIDENT & CEO	(i) 376,600	(ii) 100,000	(iii) 1,188	17,250	12,954	507,992	0
		0	0	0	0	0	0	0
2	MARCUS SELIG CHIEF CONSERVATION OFFICER	(i) 220,394	(ii) 0	(iii) 203	11,306	22,782	254,685	0
		0	0	0	0	0	0	0
3	COREY WHITELEY CFO	(i) 206,275	(ii) 0	(iii) 1,188	10,431	20,932	238,826	0
		0	0	0	0	0	0	0
4	MELISSA RICHARDS CHIEF PEOPLE OFFICER	(i) 201,212	(ii) 0	(iii) 311	8,714	20,924	231,161	0
		0	0	0	0	0	0	0
5	JEFF ZANELLI CHIEF MARKETING OFFICER	(i) 192,979	(ii) 0	(iii) 270	7,219	29,594	230,062	0
		0	0	0	0	0	0	0
6		(i)	(ii)	(iii)				
7		(i)	(ii)	(iii)				
8		(i)	(ii)	(iii)				
9		(i)	(ii)	(iii)				
10		(i)	(ii)	(iii)				
11		(i)	(ii)	(iii)				
12		(i)	(ii)	(iii)				
13		(i)	(ii)	(iii)				
14		(i)	(ii)	(iii)				
15		(i)	(ii)	(iii)				
16		(i)	(ii)	(iii)				

SCHEDULE M
(Form 990)

Department of the Treasury
Internal Revenue Service

Noncash Contributions

Complete if the organizations answered "Yes" on Form 990, Part IV, line 29 or 30.
Attach to Form 990.
Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2024

Open to Public
Inspection

Name of the organization

NATIONAL FOREST FOUNDATION

Employer identification number

52-1786332

Part I Types of Property

	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1 Art—Works of art				
2 Art—Historical treasures				
3 Art—Fractional interests				
4 Books and publications				
5 Clothing and household goods				
6 Cars and other vehicles				
7 Boats and planes				
8 Intellectual property				
9 Securities—Publicly traded	✓	5	16,368	MARKET VALUE
10 Securities—Closely held stock				
11 Securities—Partnership, LLC, or trust interests				
12 Securities—Miscellaneous				
13 Qualified conservation contribution—Historic structures				
14 Qualified conservation contribution—Other				
15 Real estate—Residential				
16 Real estate—Commercial				
17 Real estate—Other				
18 Collectibles				
19 Food inventory				
20 Drugs and medical supplies				
21 Taxidermy				
22 Historical artifacts				
23 Scientific specimens				
24 Archeological artifacts				
25 Other ((SEE STATEMENT))				
26 Other ()				
27 Other ()				
28 Other ()				
29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part V, Donee Acknowledgement			29	0
30a During the year, did the organization receive by contribution any property reported on Part I, lines 1 through 28, that it must hold for at least 3 years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period?				Yes No 30a ✓
b If "Yes," describe the arrangement in Part II.				
31 Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions?				31 ✓
32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?				32a ✓
b If "Yes," describe in Part II.				
33 If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.				

Part I

Types of Property (continued)

Property Type	(a) Check If Applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
SUPPLIES	✓	4	10,080	COST
FLIGHT MILES AND VOUCHERS	✓	2	39,563	MARKET VALUE

Part II

Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

Return Reference - Identifier	Explanation
SCHEDULE M, PART I - COLUMN B	THE AMOUNTS LISTED IN PART 1, COLUMN B ARE BASED ON THE NUMBER OF CONTRIBUTORS FOR EACH TYPE OF PROPERTY CONTRIBUTED.

**SCHEDULE O
(Form 990)**

(Rev. January 2025)

Department of the Treasury
Internal Revenue Service**Supplemental Information to Form 990 or 990-EZ****Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.****Attach to Form 990 or Form 990-EZ.****Go to www.irs.gov/Form990 for instructions and the latest information.**

OMB No. 1545-0047

**Open to Public
Inspection**

Name of the organization

NATIONAL FOREST FOUNDATION

Employer identification number

52-1786332

Return Reference - Identifier	Explanation
FORM 990, PART I, LINE 1 - BRIEF MISSION	THE FOUNDATION, CHARTERED BY CONGRESS AS THE OFFICIAL NON-PROFIT PARTNER OF THE US FOREST SERVICE, ENGAGES AMERICANS IN COMMUNITY BASED AND NATIONAL PROGRAMS THAT PROMOTE THE HEALTH AND PUBLIC ENJOYMENT OF THE 193 MILLION ACRE NATIONAL FOREST SYSTEM.
FORM 990, PART VI, LINE 4 - SIGNIFICANT CHANGES TO ORGANIZATIONAL DOCUMENTS	THE BYLAWS WERE UPDATED IN MARCH 2026 TO ADD A CORPORATE INDEMNIFICATION CLAUSE.
FORM 990, PART VI, LINE 11B - REVIEW OF FORM 990 BY GOVERNING BODY	AFTER PREPARATION BY THE FOUNDATION'S INDEPENDENT ACCOUNTING FIRM, THE FORM 990 WILL BE REVIEWED BY THE PRESIDENT AND THE TREASURER OF THE ORGANIZATION. ELECTRONIC COPY OF THE FORM 990, AS ULTIMATELY FILED WITH THE IRS WILL BE PROVIDED TO THE BOARD OF DIRECTORS PRIOR TO FILING WITH THE INTERNAL REVENUE SERVICE.
FORM 990, PART VI, LINE 12C - CONFLICT OF INTEREST POLICY	A CONFLICT OF INTEREST MAY EXIST WHEN THE INTERESTS OR CONCERNS OF AN INTERESTED PARTY MAY BE SEEN AS COMPETING WITH THE INTERESTS OR CONCERNS OF THE NFF. AN INTERESTED PARTY IS ANY DIRECTOR, OFFICER OR EMPLOYEE, WHO (I) STANDS TO GAIN A PERSONAL BENEFIT FROM AN ACTION THE NFF TAKES OR A TRANSACTION INTO WHICH THE NFF ENTERS; OR (II) HAS ANOTHER INTEREST THAT IMPAIRS, OR COULD BE CONSTRUED TO IMPAIR, THE INDEPENDENCE OR OBJECTIVITY OF THE DIRECTOR, OFFICER, OR EMPLOYEE IN DISCHARGING SUCH PERSON'S DUTIES TO THE NFF. AN INTERESTED PARTY IS UNDER A CONTINUING OBLIGATION TO DISCLOSE ANY POTENTIAL CONFLICT OF INTEREST AS SOON AS IT IS KNOWN OR REASONABLY SHOULD BE KNOWN. IF THERE IS UNCERTAINTY ABOUT WHETHER AN ACTUAL OR POTENTIAL CONFLICT OF INTEREST EXISTS, THE BOARD (OR, AS APPLICABLE, OTHER OFFICERS) WILL CONSIDER THE MATTER AND MAKE A DETERMINATION. EMPLOYEES WHO ARE NOT OFFICERS OF THE NFF SHOULD REPORT ANY ACTUAL OR POTENTIAL CONFLICTS OF WHICH THEY BECOME AWARE TO THEIR IMMEDIATE SUPERVISOR OR TO THE PRESIDENT & CHIEF EXECUTIVE OFFICER. THE PRESIDENT & CHIEF EXECUTIVE OFFICER, OR THEIR DESIGNEE, WILL REVIEW THE SITUATION AND DECIDE WHAT, IF ANY, ACTIONS SHOULD BE TAKEN IN RESPONSE. THE PRESIDENT & CHIEF EXECUTIVE OFFICER SHALL REPORT TO THE CHAIRPERSON THE RESULTS OF ANY REVIEW AND THE ACTION TAKEN. THE CHAIRPERSON SHALL DETERMINE WHETHER ANY FURTHER BOARD REVIEW OR ACTION IS REQUIRED. DIRECTORS AND OFFICERS MUST COMPLETE AND SIGN THE "CONFLICT OF INTEREST DISCLOSURE FORM" ANNUALLY. IN ADDITION, DURING THE YEAR, IF A DIRECTOR OR OFFICER BECOMES AWARE OF AN ACTUAL OR POTENTIAL CONFLICT OF INTEREST THEY MUST PROMPTLY NOTIFY THE CHAIRPERSON. IF A DIRECTOR OR OFFICER BECOMES AWARE OF AN ACTUAL OR POTENTIAL CONFLICT OF INTEREST THAT INVOLVES AN EMPLOYEE OF THE NFF WHO IS NOT A DIRECTOR OR OFFICER, THEN THEY MUST PROMPTLY NOTIFY THE PRESIDENT & CHIEF EXECUTIVE OFFICER. THE BOARD SHALL REVIEW INFORMATION OBTAINED THROUGH THE DISCLOSURE PROCESS DESCRIBED ABOVE TO ASSESS WHETHER ANY DISCLOSED RELATIONSHIPS RAISE POTENTIAL CONFLICTS OF INTEREST AND TO DETERMINE APPROPRIATE STEPS TO MANAGE OR RESOLVE SITUATIONS THAT MAY RAISE CONFLICTS. THE POTENTIALLY CONFLICTED DIRECTOR OR OFFICER SHALL NOT BE PRESENT FOR DELIBERATION OR VOTE ON THE MATTER AND MUST NOT ATTEMPT TO IMPROPERLY INFLUENCE THE DETERMINATION OF WHETHER A CONFLICT OF INTEREST EXISTS.
FORM 990, PART VI, LINE 15A - COMPENSATION POLICY	THE BOARD APPROVES ANNUAL ORGANIZATIONAL PERFORMANCE OBJECTIVES WHICH CREATE THE MECHANISM TO EVALUATE THE PERFORMANCE OF THE EXECUTIVE DIRECTOR. AT THE END OF THE FISCAL YEAR, THE BOARD CHAIR SEEKS PEER INPUT BY DISCUSSING PERFORMANCE WITH EACH MEMBER OF SENIOR STAFF AT ITS FALL MEETING THE BOARD GOES INTO EXECUTIVE SESSION FOR THE BOARD CHAIR TO REPORT ON PEER INPUT AND SEEK BOARD INPUT ON ED PERFORMANCE. FOLLOWING THE BOARD'S EXECUTIVE SESSION THE EXC. COMMITTEE, WHICH SERVES AS THE COMPENSATION COMMITTEE MEETS TO REVIEW STAFF AND BOARD INPUT, PERFORMANCE AGAINST ORGANIZATION PERFORMANCE OBJECTIVES AND DETERMINES A BONUS BASED ON THIS INFORMATION.
FORM 990, PART VI, LINE 17 - STATES WITH WHICH A COPY OF THIS FORM 990 IS REQUIRED TO BE FILED	CO, CT, DC, FL, GA, HI, IL, KS, KY, LA, MA, MD, ME, MN, MS, MT, ND, NH, NJ, NM, NY, OH, OK, OR, PA, RI, SC, TN, UT, VA, VT, WA, WI, WV
FORM 990, PART VI, LINE 19 - REQUIRED DOCUMENTS AVAILABLE TO THE PUBLIC	THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS AVAILABLE UPON REQUEST FOR THE SAME PERIOD OF DISCLOSURE AS SET FORTH IN SECTION 6104(D).
FORM 990, PART VII, SECTION A, LINE 1A - NONVOTING BOARD MEMBER	NATIONAL FOREST FOUNDATION'S CONGRESSIONAL CHARTER, ESTABLISHED UNDER THE NATIONAL FOREST FOUNDATION ACT AMENDMENT ACT OF 1990, SET FORTH THAT THE CHIEF OF THE US FOREST SERVICE SHALL BE AN EX OFFICIO NONVOTING MEMBER OF THE GOVERNING BOARD OF DIRECTORS.

Name of the organization NATIONAL FOREST FOUNDATION	Employer identification number 52-1786332
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Return Reference - Identifier	Explanation				
FORM 990, PART IX, LINE 11G - OTHER FEES FOR SERVICES	(a) Description	(b) Total Expenses	(c) Program Service Expenses	(d) Management and General Expenses	(e) Fundraising Expenses
	SERVICE CONTRACTS	78,705,803	77,654,541	536,929	514,333
	CONSULTING/PRO FEES	1,166,414	1,150,835	7,957	7,622
	COLLECTION AGREEMENTS	3,559,881	3,512,333	24,285	23,263
	OTHER	17,198	16,969	117	112
	Total	83,449,296	82,334,678	569,288	545,330

**Application for Extension of Time To File an Exempt Organization
Return or Excise Taxes Related to Employee Benefit Plans**

OMB No. 1545-0047

File a separate application for each return.
Go to www.irs.gov/Form8868 for the latest information.

Electronic filing (e-file). You can electronically file Form 8868 to request up to a 6-month extension of time to file any of the forms listed below except for Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts. An extension request for Form 8870 must be sent to the IRS in a paper format (see instructions). For more details on the electronic filing of Form 8868, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.

Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment instructions.

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

Part I — Identification

Type or Print	Name of exempt organization, employer, or other filer, see instructions. NATIONAL FOREST FOUNDATION	Taxpayer identification number (TIN) 52-1786332
File by the due date for filing your return. See instructions.	Number, street, and room or suite no. If a P.O. box, see instructions. 27 FORT MISSOULA RD STE 3	
	City, town or post office, state, and ZIP code. For a foreign address, see instructions. MISSOULA, MT 59804	

Enter the Return Code for the return that this application is for (file a separate application for each return) **0 1**

Application Is For	Return Code	Application Is For	Return Code
Form 990 or Form 990-EZ	01	Form 4720 (other than individual)	09
Form 4720 (individual)	03	Form 5227	10
Form 990-PF	04	Form 6069	11
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 8870	12
Form 990-T (trust other than above)	06	Form 5330 (individual)	13
Form 990-T (corporation)	07	Form 5330 (other than individual)	14
Form 1041-A	08	Form 990-T (governmental entities)	15

• After you enter your Return Code, complete either Part II or Part III. Part III, including signature, is applicable only for an extension of time to file Form 5330.

• If this application is for an extension of time to file Form 5330, you must enter the following information

Plan Name _____
Plan Number _____
Plan Year Ending (MM/DD/YYYY) _____

Part II — Automatic Extension of Time To File for Exempt Organizations (see instructions)

• The books are in the care of **DIETER FENKART-FROESCHL, 27 FORT MISSOULA RD STE 3, MISSOULA, MT 59804**

Telephone No. **(406) 542-2805** Fax No. _____

• If the organization does not have an office or place of business in the United States, check this box ☐

• If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) _____

If this is for the whole group, check this box ☐

If it is for part of the group, check this box and attach a list with the names and TINs of all members the extension is for . . . ☐

1 I request an automatic 6-month extension of time until **08/17**, 20 **26**, to file the exempt organization return for the organization named above. The extension is for the organization's return for:

☐ calendar year 20 ____ or
☒ tax year beginning **10/01**, 20 **24**, and ending **09/30**, 20 **25**.

2 If the tax year entered in line 1 is for less than 12 months, check reason: ☐ Initial return ☐ Final return

☐ Change in accounting period

3a If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.	3a	\$	0
b If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit.	3b	\$	0
c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.	3c	\$	0

Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment instructions.

1 I request an extension of time until _____, 20____, to file Form 5330.

a	Enter the Code section(s) imposing the tax.	1a	
b	Enter the payment amount attached.	1b	\$
c	For excise taxes under section 4980 or 4980F of the Code, enter the reversion/amendment date (MM/DD/YYYY).	1c	

[illegible]

Signature

Date _____

2/4/2026 4:37:34 PM

Exempt Organization Business Income Tax Return
(and proxy tax under section 6033(e))

OMB No. 1545-0047

2024

Department of the Treasury
Internal Revenue Service

For calendar year 2024 or other tax year beginning 10/01, 2024, and ending 09/30, 2025

Go to www.irs.gov/Form990T for instructions and the latest information.

Do not enter SSN numbers on this form as it may be made public if your organization is an 501(c)(3).

Open to Public Inspection
for 501(c)(3)
Organizations Only

A ☐ Check box if address changed.	Print or Type	Name of organization (☐ Check box if name changed and see instructions.) NATIONAL FOREST FOUNDATION	D Employer identification number 52-1786332
B Exempt under section ☒ 501(C)(3) ☐ 408(e) ☐ 220(e) ☐ 408A ☐ 530(a) ☐ 529(a) ☐ 529A		Number, street, and room or suite no. If a P.O. box, see instructions. 27 FORT MISSOULA RD STE 3	E Group exemption number (see instructions)
		City or town, state or province, country, and ZIP or foreign postal code MISSOULA, MT 59804	F ☐ Check box if an amended return.
		C Book value of all assets at end of year 96,219,129	
G Check organization type ☒ 501(c) corporation ☐ 501(c) trust ☐ 401(a) trust ☐ Other trust ☐ State college/university ☐ 6417(d)(1)(A) Applicable entity			
H Check if filing only to claim ☐ Credit from Form 8941 ☐ Refund shown on Form 2439 ☐ Elective payment amount from Form 3800			
I Check if a 501(c)(3) organization filing a consolidated return with a 501(c)(2) titleholding corporation ☐			
J Enter the number of attached Schedules A (Form 990-T)			
K During the tax year, was the corporation a subsidiary in an affiliated group or a parent-subsidiary controlled group? ☐ Yes ☒ No If "Yes," enter the name and identifying number of the parent corporation			
L The books are in care of (SEE STATEMENT)		Telephone number (406) 542-2805	

Part I Total Unrelated Business Taxable Income

1 Total of unrelated business taxable income computed from all unrelated trades or businesses (see instructions)	1	0
2 Reserved	2	
3 Add lines 1 and 2	3	0
4 Charitable contributions (see instructions for limitation rules)	4	0
5 Total unrelated business taxable income before net operating losses. Subtract line 4 from line 3	5	0
6 Deduction for net operating loss. See instructions	6	0
7 Total of unrelated business taxable income before specific deduction and section 199A deduction. Subtract line 6 from line 5	7	0
8 Specific deduction (generally \$1,000, but see instructions for exceptions)	8	0
9 Trusts. Section 199A deduction. See instructions	9	0
10 Total deductions. Add lines 8 and 9	10	0
11 Unrelated business taxable income. Subtract line 10 from line 7. If line 10 is greater than line 7, enter zero	11	0

Part II Tax Computation

1 Organizations taxable as corporations. Multiply Part I, line 11, by 21% (0.21)	1	0
2 Trusts taxable at trust rates. See instructions for tax computation. Income tax on the amount on Part I, line 11, from: ☐ Tax rate schedule or ☐ Schedule D (Form 1041)	2	
3 Proxy tax. See instructions	3	0
4a Amount from Form 4255, Part I, line 3, column (q)	4a	0
b Other tax amounts. See instructions	4b	0
5 Alternative minimum tax	5	0
6 Tax on noncompliant facility income. See instructions	6	0
7 Total. Add lines 3 through 6 to line 1 or 2, whichever applies	7	0

Part III Tax and Payments

1a Foreign tax credit (corporations attach Form 1118; trusts attach Form 1116)	1a	0	
b Other credits (see instructions)	1b	0	
c General business credit. Attach Form 3800 (see instructions)	1c	0	
d Credit for prior-year minimum tax (attach Form 8801 or 8827)	1d		
e Total credits. Add lines 1a through 1d	1e	0	
2 Subtract line 1e from Part II, line 7	2	0	
3a Amount from Form 4255, Part I, line 3, column (r) (see instructions)	3a		
b Amount due from Form 8611	3b		
c Amount due from Form 8697	3c		
d Amount due from Form 8866	3d		
e Other amounts due (see instructions)	3e	0	
f Total amounts due. Add lines 3a through 3e	3f	0	
4 Total tax. Add lines 2 and 3f (see instructions). ☐ Check if includes tax previously deferred under section 1294. Enter tax amount here	4	0	

For Paperwork Reduction Act Notice, see instructions.

Cat. No. 11291J

Form 990-T (2024)

Part III Tax and Payments (continued)

5	Current net 965 tax liability paid from Form 965-A, Part II, column (k)		5	0
6a	Payments: Preceding year's overpayment credited to the current year	6a	0	
b	Current year's estimated tax payments. Check if section 643(g) election applies ☐	6b	0	
c	Tax deposited with Form 8868	6c	0	
d	Foreign organizations: Tax paid or withheld at source (see instructions)	6d	0	
e	Backup withholding (see instructions)	6e	0	
f	Credit for small employer health insurance premiums (attach Form 8941)	6f	0	
g	Elective payment election amount from Form 3800	6g	0	
h	Payment from Form 2439	6h	0	
i	Credit from Form 4136	6i	0	
j	Other (see instructions)	6j	0	
7	Total payments. Add lines 6a through 6j	7		0
8	Estimated tax penalty (see instructions). Check if Form 2220 is attached ☐	8		0
9	Tax due. If line 7 is smaller than the total of lines 4, 5, and 8, enter amount owed	9		0
10	Overpayment. If line 7 is larger than the total of lines 4, 5, and 8, enter amount overpaid	10		0
11	Enter the amount of line 10 you want: Credited to 2025 estimated tax 0 Refunded	11		0

Part IV Statements Regarding Certain Activities and Other Information (see instructions)

	Yes	No
1 At any time during the 2024 calendar year, did the organization have an interest in or a signature or other authority over a financial account (bank, securities, or other) in a foreign country? If "Yes," the organization may have to file FinCEN Form 114, Report of Foreign Bank and Financial Accounts. If "Yes," enter the name of the foreign country here		✓
2 During the tax year, did the organization receive a distribution from, or was it the grantor of, or transferor to, a foreign trust? If "Yes," see instructions for other forms the organization may have to file.		✓
3 Enter the amount of tax-exempt interest received or accrued during the tax year \$ 0		
4 Enter available pre-2018 NOL carryovers here \$ 0. Do not include any post-2017 NOL carryover shown on Schedule A (Form 990-T). Don't reduce the NOL carryover shown here by any deduction reported on Part I, line 6.		
5 Post-2017 NOL carryovers. Enter the Business Activity Code and available post-2017 NOL carryovers. Don't reduce the amounts shown below by any NOL claimed on any Schedule A, Part II, line 17, for the tax year. See instructions.		
Business Activity Code	Available post-2017 NOL carryover	
	\$	
	\$	
	\$	
	\$	
6a Reserved for future use		
b Reserved for future use		

Part V Supplemental Information

Provide any additional information. See instructions.

(SEE STATEMENT)

Sign Here	Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.				
	Signature of officer	Date	Title	May the IRS discuss this return with the preparer shown below (see instructions)? ☒ Yes ☐ No	
Paid Preparer Use Only	Print/Type preparer's name LAUREN DENTON	Preparer's signature LAUREN DENTON	Date 07/10/2026	Check ☐ if self-employed	PTIN P01571860
	Firm's name FORVIS MAZARS, LLP	Firm's EIN 44-0160260			
	Firm's address 111 E. WAYNE STREET SUITE 600, FORT WAYNE, IN 46802	Phone no. (260) 460-4000			

Form **990-T** (2024)

Return Reference - Identifier	Explanation
BOOK CARE - NAME AND ADDRESS	DIETER FENKART-FROESCHL, 27 FORT MISSOULA RD STE 3, MISSOULA, MT 59804

Return Reference	Amount	Explanation
990-T CORE FORM		
FORM 990-T, PART I, LINE 1	0	THE TAXPAYER DOES NOT HAVE ANY ACTIVITIES GENERATING UNRELATED BUSINESS TAXABLE INCOME (AS DEFINED IN IRC §512(A)) IN THE CURRENT YEAR. FORM 990-T IS BEING FILED TO COMMENCE RUNNING ON THE PERIOD UNDER THE STATUTE OF LIMITATIONS FOR REPORTING UNRELATED BUSINESS INCOME.

**Application for Extension of Time To File an Exempt Organization
Return or Excise Taxes Related to Employee Benefit Plans**

OMB No. 1545-0047

File a separate application for each return.
Go to www.irs.gov/Form8868 for the latest information.

Electronic filing (e-file). You can electronically file Form 8868 to request up to a 6-month extension of time to file any of the forms listed below except for Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts. An extension request for Form 8870 must be sent to the IRS in a paper format (see instructions). For more details on the electronic filing of Form 8868, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.

Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment instructions.

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

Part I — Identification

Type or Print	Name of exempt organization, employer, or other filer, see instructions. NATIONAL FOREST FOUNDATION	Taxpayer identification number (TIN) 52-1786332
File by the due date for filing your return. See instructions.	Number, street, and room or suite no. If a P.O. box, see instructions. 27 FORT MISSOULA RD STE 3	
	City, town or post office, state, and ZIP code. For a foreign address, see instructions. MISSOULA, MT 59804	

Enter the Return Code for the return that this application is for (file a separate application for each return) **0 7**

Application Is For	Return Code	Application Is For	Return Code
Form 990 or Form 990-EZ	01	Form 4720 (other than individual)	09
Form 4720 (individual)	03	Form 5227	10
Form 990-PF	04	Form 6069	11
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 8870	12
Form 990-T (trust other than above)	06	Form 5330 (individual)	13
Form 990-T (corporation)	07	Form 5330 (other than individual)	14
Form 1041-A	08	Form 990-T (governmental entities)	15

• After you enter your Return Code, complete either Part II or Part III. Part III, including signature, is applicable only for an extension of time to file Form 5330.

• If this application is for an extension of time to file Form 5330, you must enter the following information

Plan Name _____
Plan Number _____
Plan Year Ending (MM/DD/YYYY) _____

Part II — Automatic Extension of Time To File for Exempt Organizations (see instructions)

• The books are in the care of **DIETER FENKART-FROESCHL, 27 FORT MISSOULA RD STE 3, MISSOULA, MT 59804**

Telephone No. **(406) 542-2805** Fax No. _____

• If the organization does not have an office or place of business in the United States, check this box ☐

• If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) _____

If this is for the whole group, check this box ☐

If it is for part of the group, check this box and attach a list with the names and TINs of all members the extension is for . . . ☐

1 I request an automatic 6-month extension of time until **08/17**, 20 **26**, to file the exempt organization return for the organization named above. The extension is for the organization's return for:

☐ calendar year 20 ____ or
☒ tax year beginning **10/01**, 20 **24**, and ending **09/30**, 20 **25**.

2 If the tax year entered in line 1 is for less than 12 months, check reason: ☐ Initial return ☐ Final return

☐ Change in accounting period

3a If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.	3a	\$	0
b If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit.	3b	\$	0
c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.	3c	\$	0

Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment instructions.

1 I request an extension of time until _____, 20____, to file Form 5330.

a	Enter the Code section(s) imposing the tax.	1a	
b	Enter the payment amount attached.	1b	\$
c	For excise taxes under section 4980 or 4980F of the Code, enter the reversion/amendment date (MM/DD/YYYY).	1c	

[illegible]

Signature

Date _____

2/4/2026 4:37:59 PM